Tokyo Stock Exchange Prime Market 6143

FY2026 Q3 and 9M Financial Results Presentation

November 6, 2026

Sodick Co., Ltd.

Message for the 50th Anniversary of Our Establishment

We are pleased to announce that our company has celebrated its 50th anniversary this August.
We move into as we look towards the future, we aim to “Grow Forward in the Next Era”.



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SECTION 01

FY2026 9M Financial Results

01

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Financial Results Highlights

Consolidated results	Net sales:	**¥71.7 billion**	**27.3%** YoY	◆Strong performance in the machine tool segment, coupled with growth in the industrial machinery segment, supported higher sales and profits.
	Operating profit:	**¥7.2 billion**	**¥4.2 billion** YoY	
Machine tools	Net sales:	**¥55.6 billion**	**33.7%** YoY	◆Strong sales of electrical discharge machines (EDMs) across regions drove significant sales and profit growth.
	Segment profit:	**¥8.7 billion**	**¥4.4 billion** YoY	
Industrial machinery	Net sales:	**¥8.3 billion**	**16.3%** YoY	◆Steady demand for optical connectors for data centers continued, supporting sales and profit growth.
	Segment profit:	**¥0.6 billion**	**¥0.3 billion** YoY	
Food machinery	Net sales:	**¥4.3 billion**	**+6.7%** YoY	◆Solid demand for noodle making machines supported sales growth, while lower sales of aseptically-packaged cooked rice production systems and other factors weighed on profit.
	Segment profit:	**¥0.4 billion**	**-¥0.0 billion** YoY	
Others	Net sales:	**¥3.4 billion**	**-1.7%** YoY	◆Despite strong performance in the ceramics business, weakness in the LED business and precision dies and mold operations weighed on both sales and profit.
	Segment profit:	**¥0.0 billion**	**-¥0.0 billion** YoY	

* The adjustment amount for segment profit: -¥2.6 billion

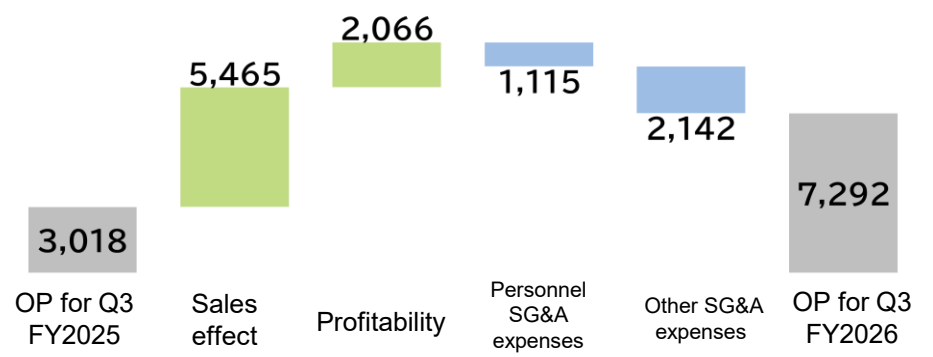
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Financial Results Summary (FY2026 9M)

(¥ millions)	FY2023 9M	FY2024 9M	FY2025 9M	FY2026 9M	YoY
Net sales	49,936	51,005	56,346	**71,752**	27.3%
Gross profit	14,634	16,607	19,991	**27,522**	37.7%
GP margin	29.3%	32.6%	35.5%	**38.4%**	2.9pp
SG&A expenses	16,039	15,768	16,972	**20,230**	19.2%
Operating profit	-1,405	838	3,018	**7,292**	141.6%
OP margin	-2.8%	1.6%	5.4%	**10.2%**	4.8pp
Ordinary profit	348	1,250	2,920	**8,258**	182.8%
Net profit	-889	402	2,170	**6,888**	217.4%
Capital investment	4,230	2,186	1,568	**2,474**	57.8%
Depreciation	2,783	2,676	2,523	**2,667**	5.7%
R&D expenses	2,562	2,228	2,586	**2,391**	-7.5%
USD/JPY AR	138.24	151.46	148.08	**158.67**	10.59 down
USD/JPY CR	149.58	142.73	148.88	**157.35**	8.47 down

- **Net sales**
  Increased on strong product sales.
- **Gross profit**
  Increased significantly due to improved factory utilization and production efficiency.
- **Operating profit**
  Increased significantly despite higher SG&A expenses.
- **Ordinary profit / Net profit**
  Increased significantly on higher operating profit, gains on sales of non-current assets, and relocation compensation.

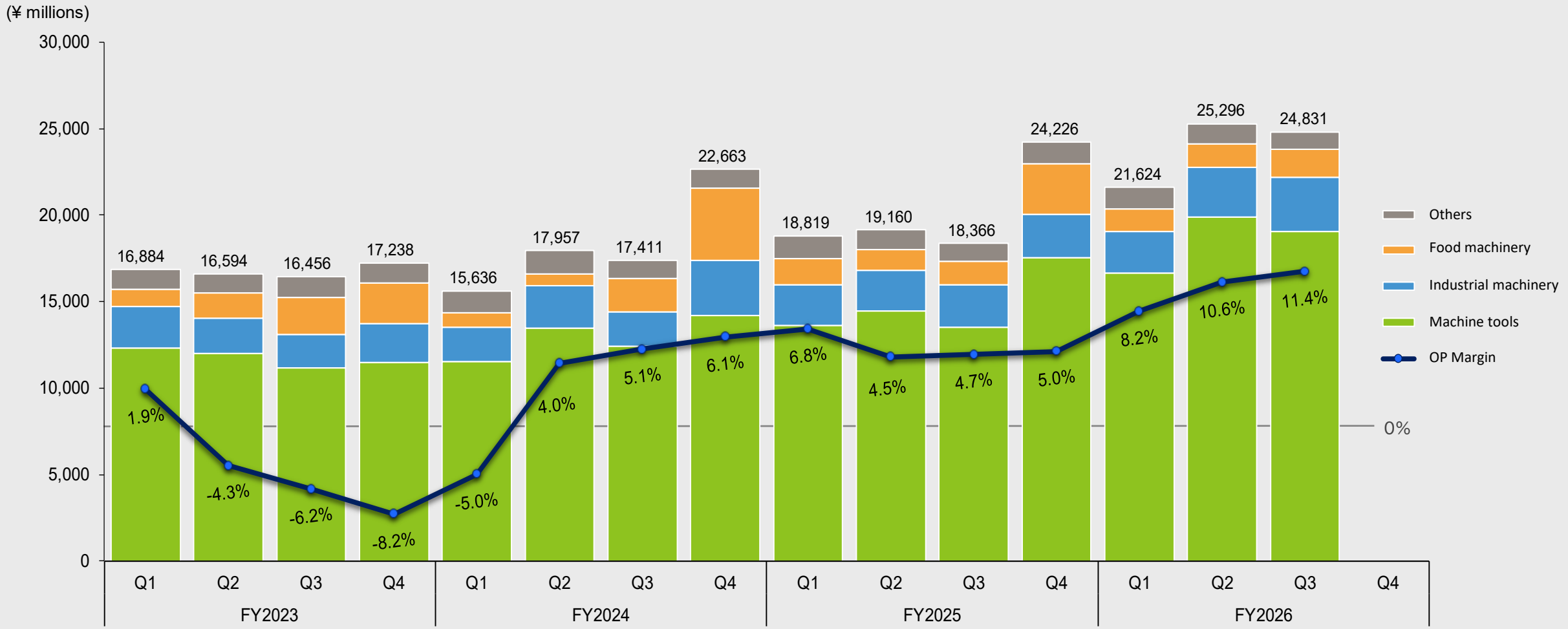
Factors for change in operating profit (¥ millions)



Note: The sum of the factors affecting changes in operating profit does not match the sum of the factors affecting changes in segment profit due to business mix effects and other factors.

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Quarterly Net Sales and Operating Profit Margin Trends



USD/JPY	132.42	135	138.24	140.67	148.63	152.36	151.46	151.69	152.55	148.4	148.08	149.61	156.96	158.29	158.67	
Foreign exchange impact on net sales (YoY for each year)	＋¥1,778 million				＋¥2,621 million				-¥115 million				＋¥4,603 million			

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Financial Results by Segment

(¥ millions)		FY2023 9M	FY2024 9M	FY2025 9M	FY2026 9M	YoY
Consolidated	Net sales	49,936	51,005	56,346	**71,752**	27.3%
	Total segment profit	1,042	2,806	5,278	**9,892**	87.4%
	Adjustments	-2,447	-1,967	-2,259	**-2,600**	-
	Operating profit	-1,405	838	3,018	**7,292**	141.6%
	OP margin	-2.8%	1.6%	5.4%	**10.2%**	4.8pp
Machine tool segment	Net sales	35,525	37,448	41,617	**55,645**	33.7%
	Segment profit	1,472	2,207	4,333	**8,738**	101.6%
	Segment profit margin	4.1%	5.9%	10.4%	**15.7%**	5.3pp
Industrial machinery segment	Net sales	6,367	6,395	7,188	**8,358**	16.3%
	Segment profit	-257	498	364	**667**	82.9%
	Segment profit margin	-4.1%	7.8%	5.1%	**8.0%**	2.9pp
Food machinery segment	Net sales	4,573	3,529	4,039	**4,309**	6.7%
	Segment profit	273	328	521	**448**	-14.0%
	Segment profit margin	6.0%	9.3%	12.9%	**10.4%**	-2.5pp
Other segments	Net sales	3,468	3,631	3,499	**3,438**	-1.7%
	Segment profit	-445	-228	58	**37**	-35.1%
	Segment profit margin	-12.8%	-6.3%	1.7%	**1.1%**	-0.6pp

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Financial Results by Segment - Machine Tool Segment

Business highlights

Net sales

- Increased on continued strong demand in Greater China, the largest mold-producing region, solid demand in other regions, and higher consumables sales.

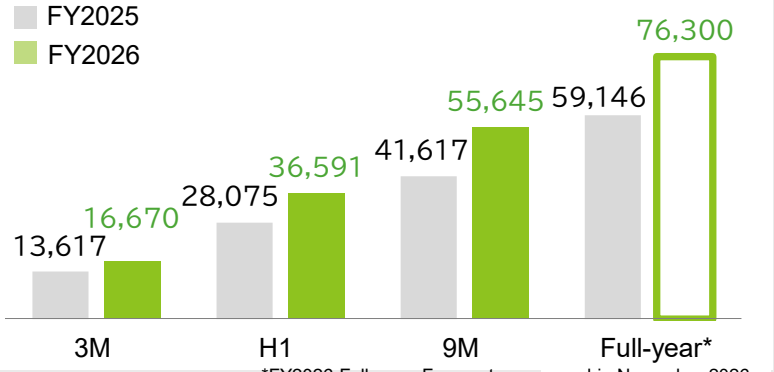
Segment profit

- Increased on improved profitability from higher sales and continued higher factory utilization driven by increased production volumes.

Core products

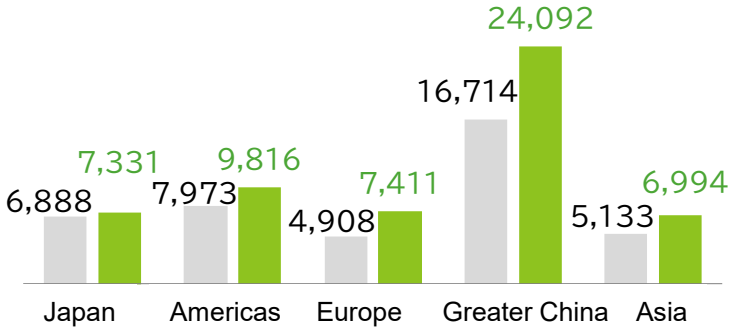


Net sales (¥ millions)

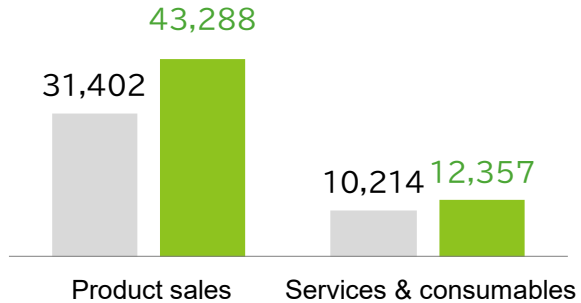


*FY2026 Full-year: Forecast announced in November 2026.

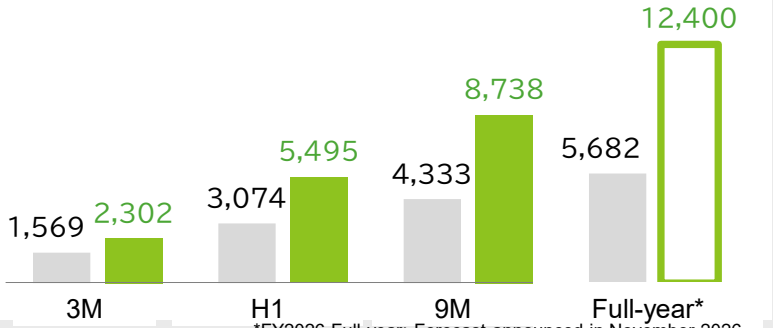
Regional sales (¥ millions)



Product sales and maintenance services/consumables (¥ millions)

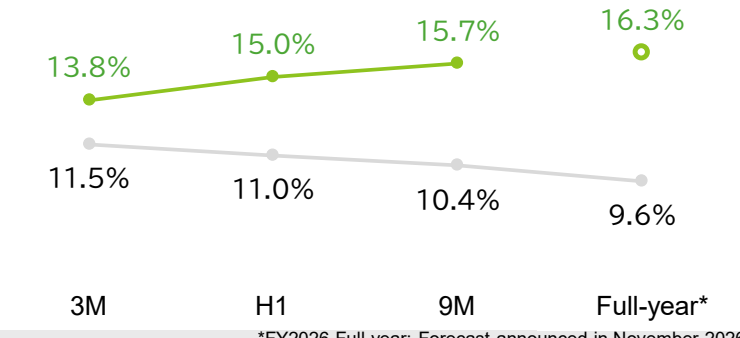


Segment profit (¥ millions)



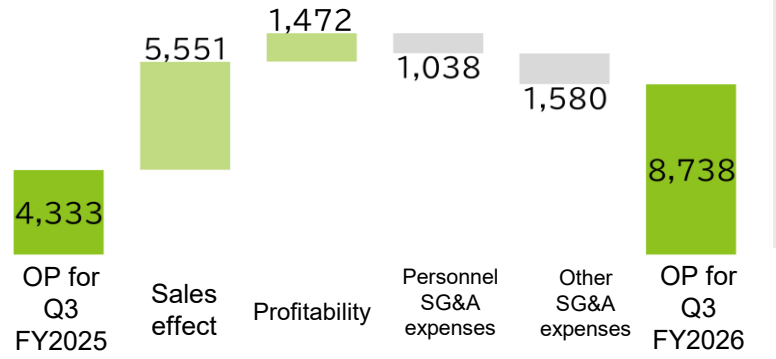
*FY2026 Full-year: Forecast announced in November 2026.

Segment profit margin



*FY2026 Full-year: Forecast announced in November 2026.

Factors for change in segment profit (¥ millions)



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Financial Results by Segment - Industrial Machinery Segment

Business highlights

Net sales

- Increased on continued strong demand for optical connectors for data centers, while automotive-related demand remained weak.

Segment profit

- Increased on improved profitability from higher sales and higher factory utilization driven by increased production volumes.

Core products

Horizontal injection molding machines



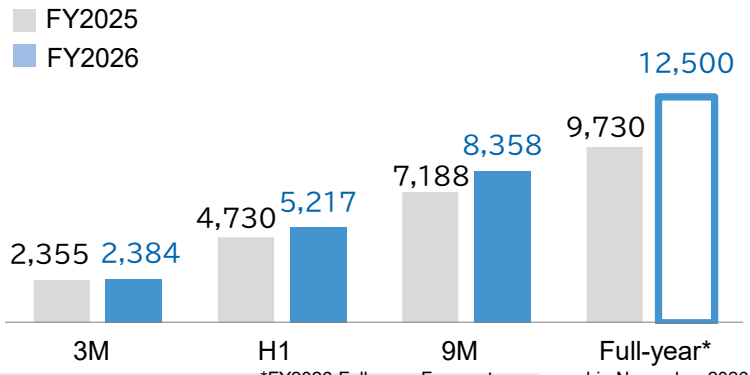
Vertical injection molding machines



Light metal alloy injection molding machines

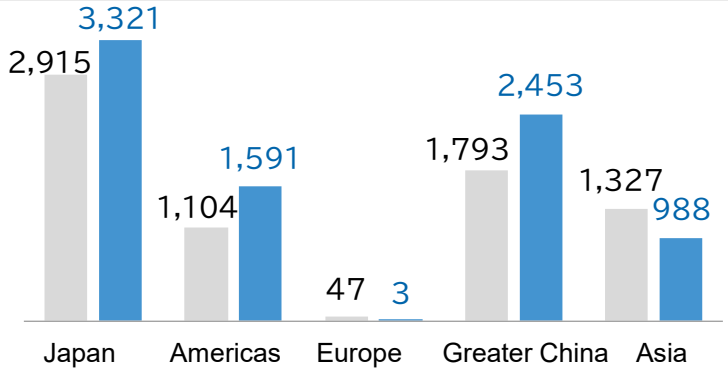


Net sales (¥ millions)

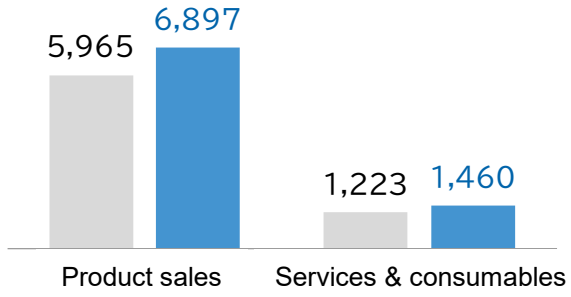


*FY2026 Full-year: Forecast announced in November 2026.

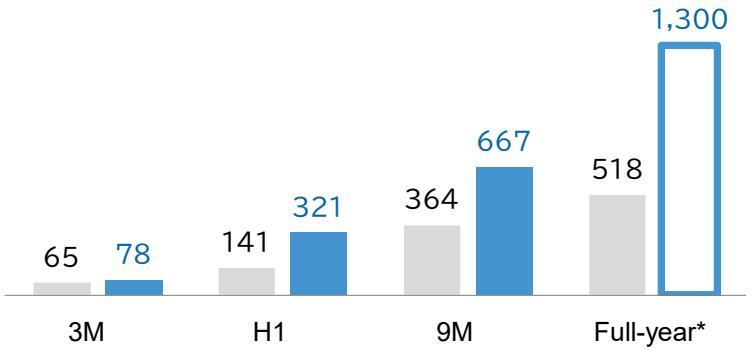
Regional sales (¥ millions)



Product sales and maintenance services/consumables (¥ millions)

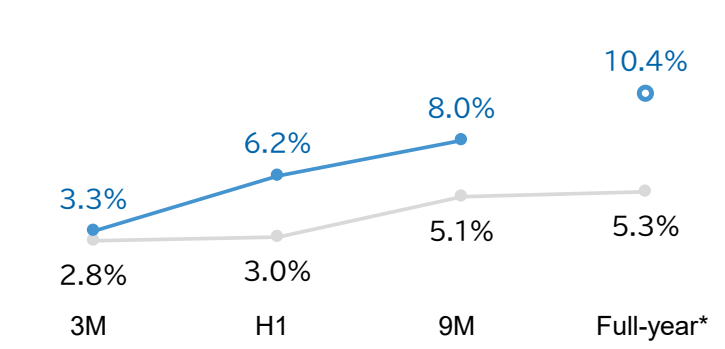


Segment profit (¥ millions)



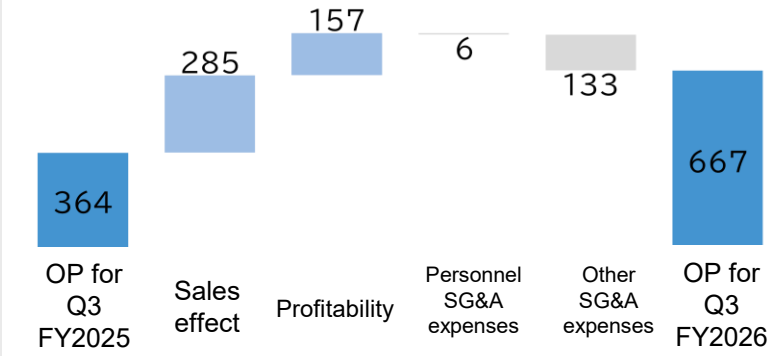
*FY2026 Full-year: Forecast announced in November 2026.

Segment profit margin



*FY2026 Full-year: Forecast announced in November 2026.

Factors for change in segment profit (¥ millions)



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Financial Results by Segment - Food Machinery Segment

Business highlights

Net sales
- Increased on solid demand for noodle making machines in Japan and overseas markets.

Segment profit
- Decreased due to weak sales of aseptically-packaged cooked rice production systems and higher SG&A expenses, among other factors.

Core products

Noodle making machines



Aseptically-packaged cooked rice production system

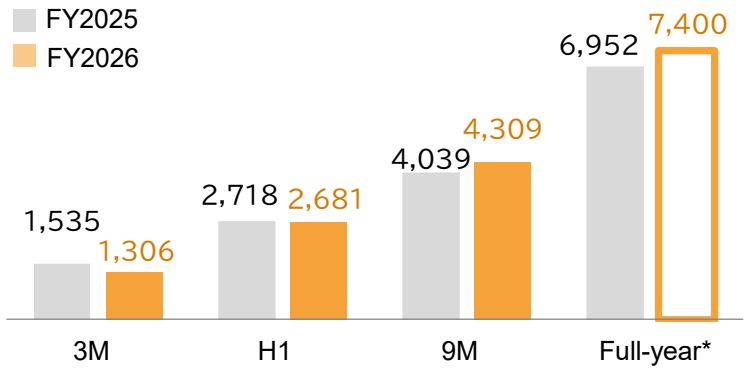


Other food processing machines



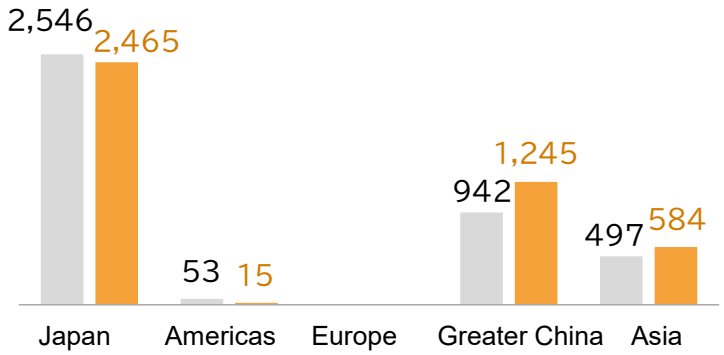
*Part of the production line

Net sales (¥ millions)

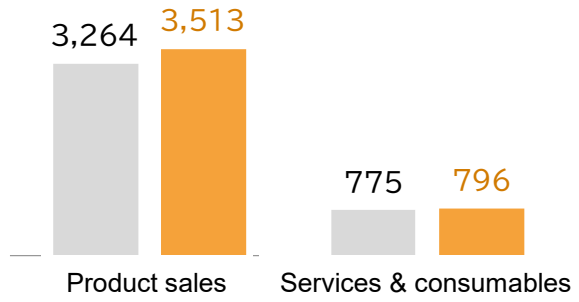


*FY2026 Full-year: Forecast announced in November 2026.

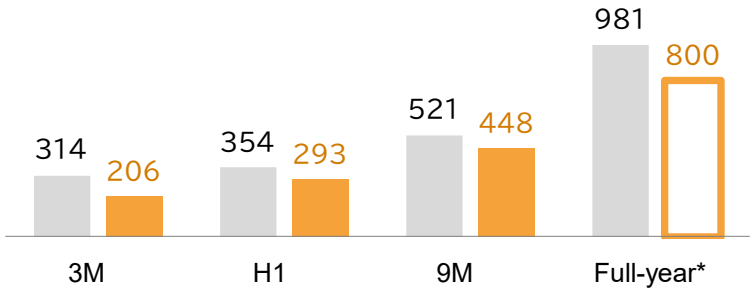
Regional sales (¥ millions)



Product sales and maintenance services/consumables (¥ millions)

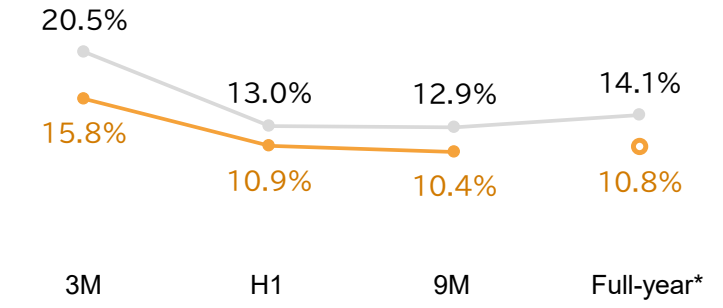


Segment profit (¥ millions)



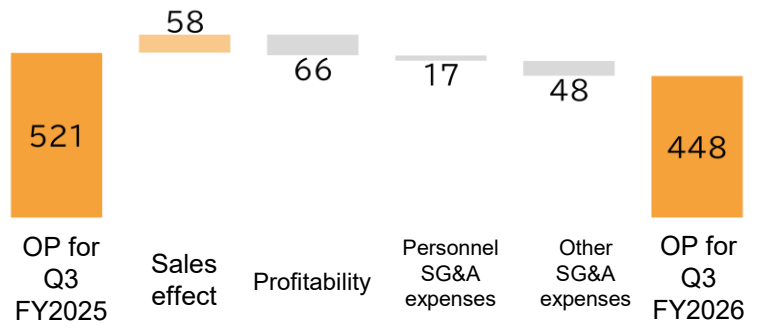
*FY2026 Full-year: Forecast announced in November 2026.

Segment profit margin



*FY2026 Full-year: Forecast announced in November 2026.

Factors for change in segment profit (¥ millions)



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Financial Results by Segment - Other Segments

Business highlights

Precision Dies and Mold Operations

- Remained weak amid continued sluggishness in the automotive industry, its key customer base.

Elemental Technology Operations

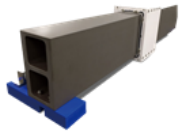
- Decreased in both net sales and segment profit due to delays in the LED business, while ceramic products remained solid.

Core products

Contract Manufacturing (Connectors, etc.)



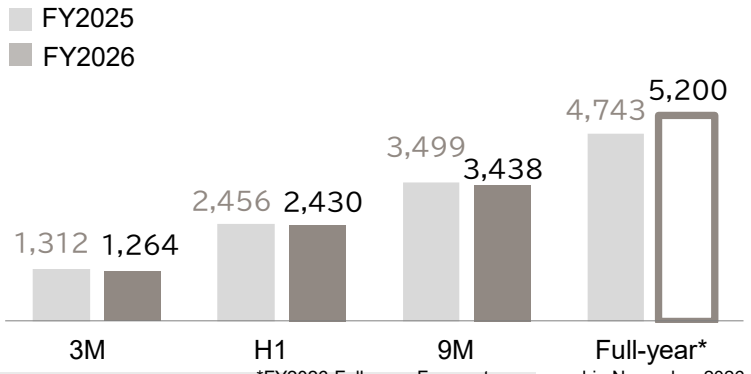
Ceramics



LED lighting



Net sales (¥ millions)

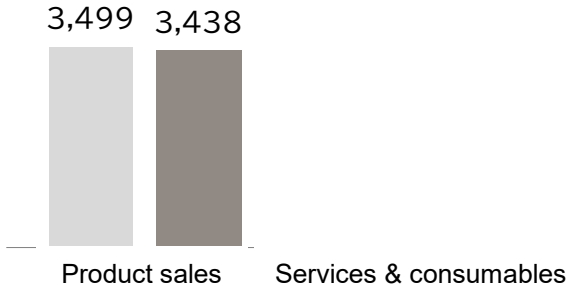


*FY2026 Full-year: Forecast announced in November 2026.

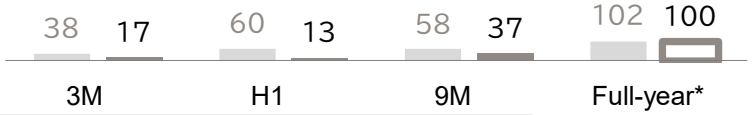
Regional sales (¥ millions)



Product sales and maintenance services/consumables (¥ millions)

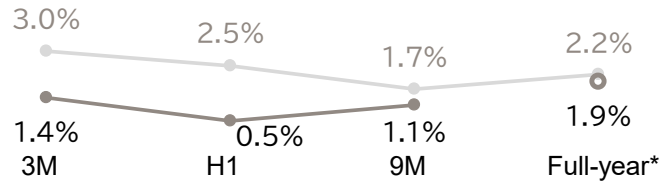


Segment profit (¥ millions)



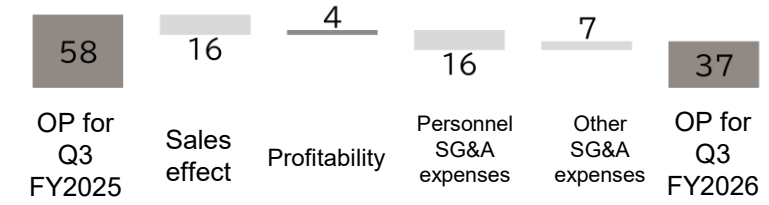
*FY2026 Full-year: Forecast announced in November 2026.

Segment profit margin



*FY2026 Full-year: Forecast announced in November 2026.

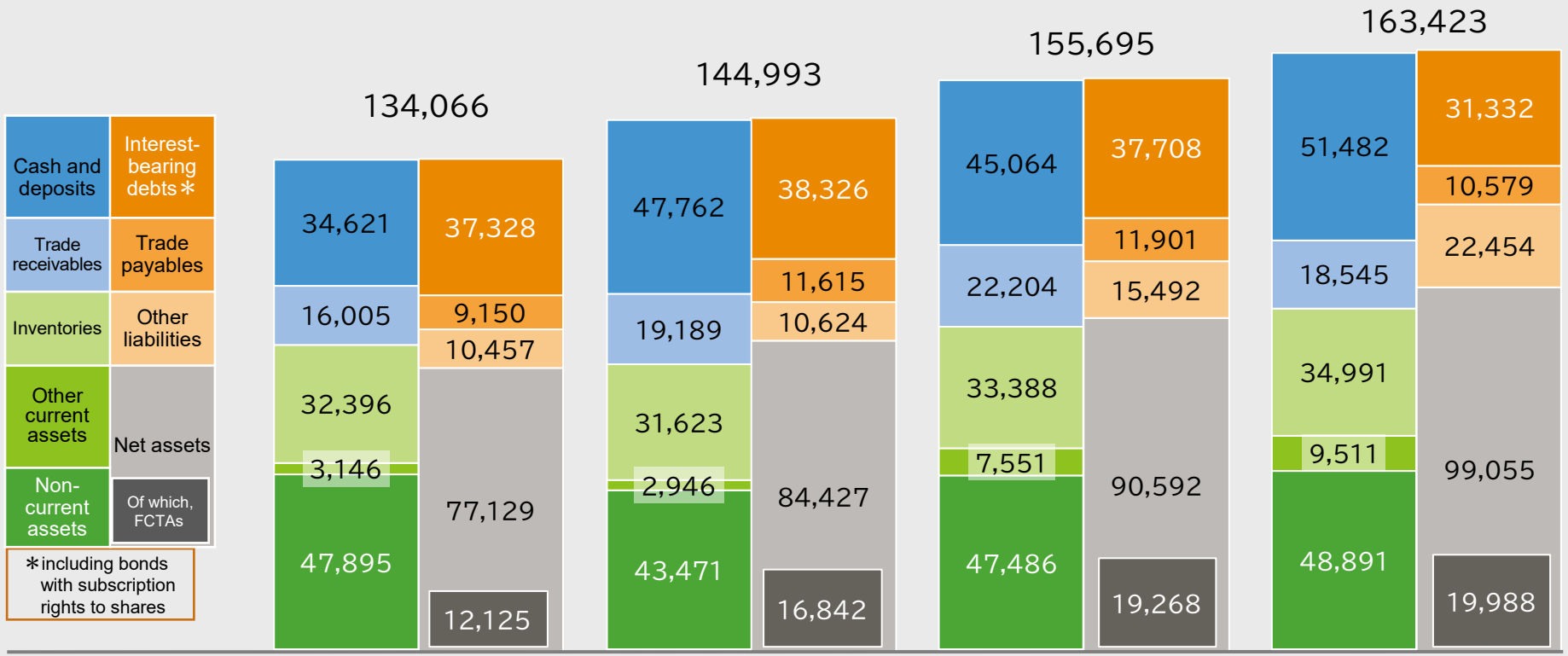
Factors for change in segment profit (¥ millions)



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Balance Sheet

(¥ millions)



		FY2023	FY2024	FY2025	FY2026Q3
CR	USD/JPY	141.83	158.18	156.56	157.35
	EUR/JPY	157.12	164.92	184.33	178.34
	CHN/JPY	19.93	21.67	22.36	23.45
	THB/JPY	4.13	4.64	4.97	4.69
Equity ratio		57.5%	58.2%	58.1%	60.5%

◆ Total assets +7,727

Cash and deposits	+6,418
Merchandise and finished goods	+2,051
Notes and accounts receivable, and contract assets	-2,426

◆ Liabilities -735

Contract liabilities	+5,105
Long-term borrowings	-4,151
Electronically recorded obligations	-1,962

◆ Net assets +8,463

Retained earnings	+5,117
Decrease in treasury shares (used for convertible bond conversions)	+1,558

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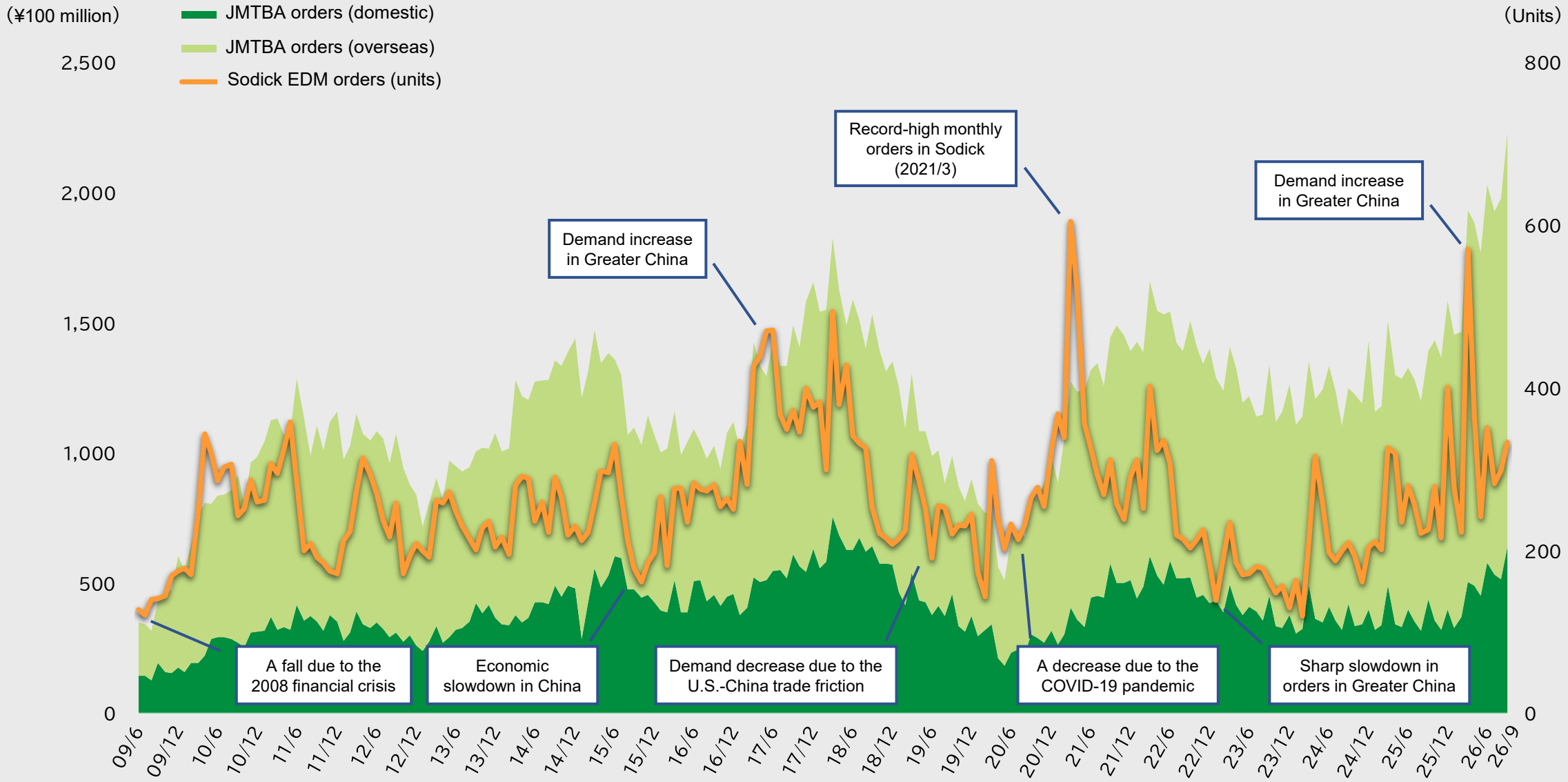
SECTION 02

FY2026 Outlook

02

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Trends in JMTBA Order Value and Sodick EDM (Electrical Discharge Machine) Unit Orders



Source: JMTBA (Japan Machine Tool Builders' Association)

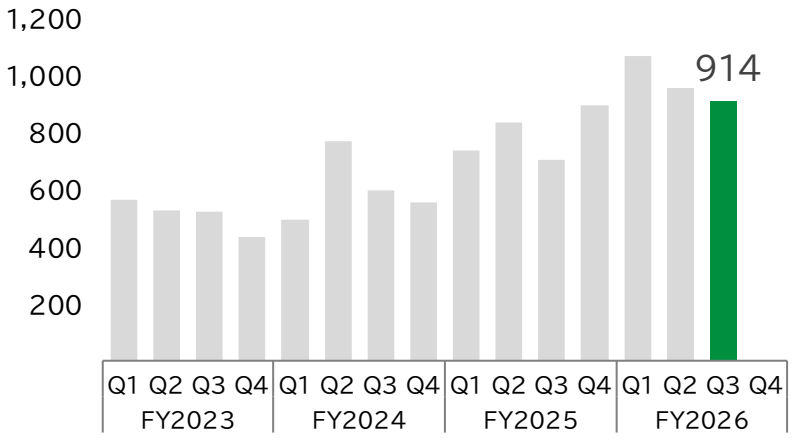
Note: Regarding order volumes and shipment volumes, we have revised the aggregation method to improve management accuracy.
Accordingly, past results for the period from FY2023 to FY2025 have also been recalculated and presented based on the same criteria.

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Quarterly EDM Orders by Region

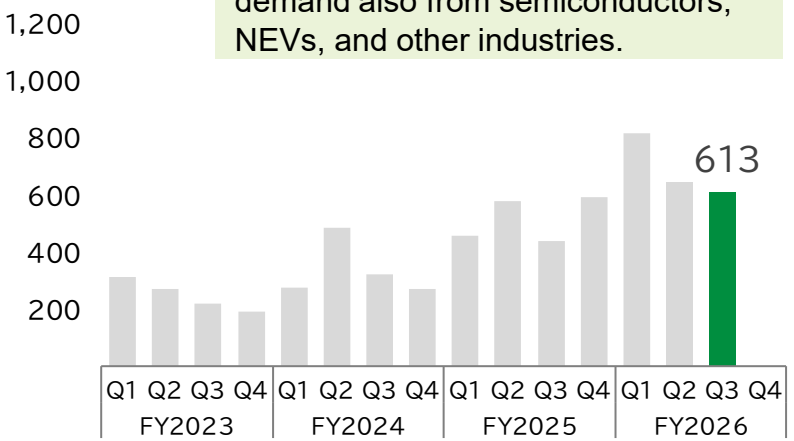
Overall

Remained at high levels, supported by strong demand in Greater China and solid demand in other regions.



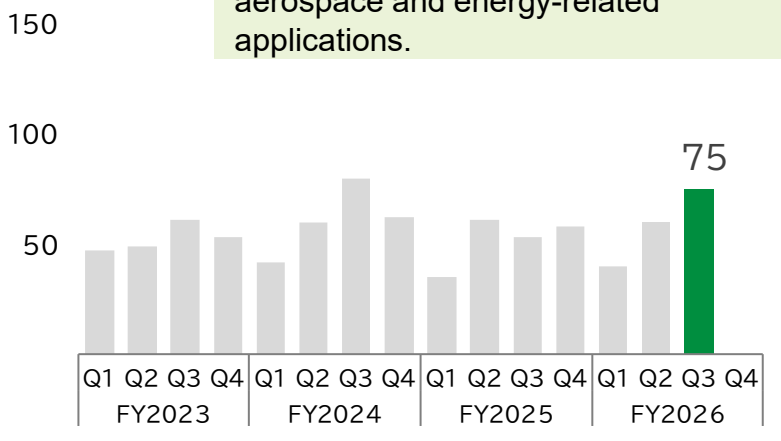
Greater China

Strong demand for electronic components continued on growing AI-related demand, with solid demand also from semiconductors, NEVs, and other industries.



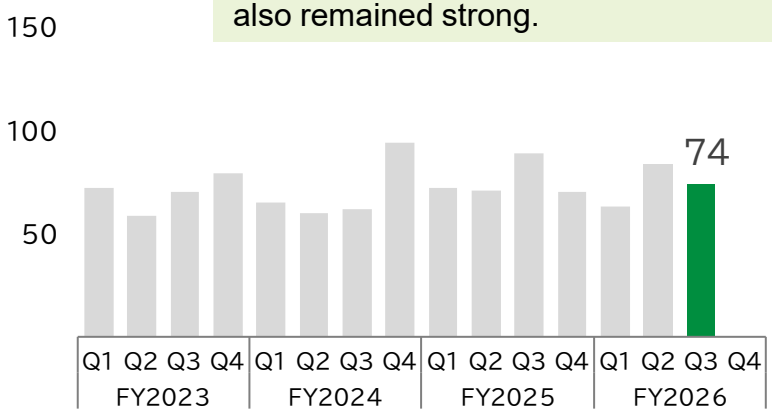
Japan

Strong demand continued for electronic components, particularly for data centers, as well as aerospace and energy-related applications.



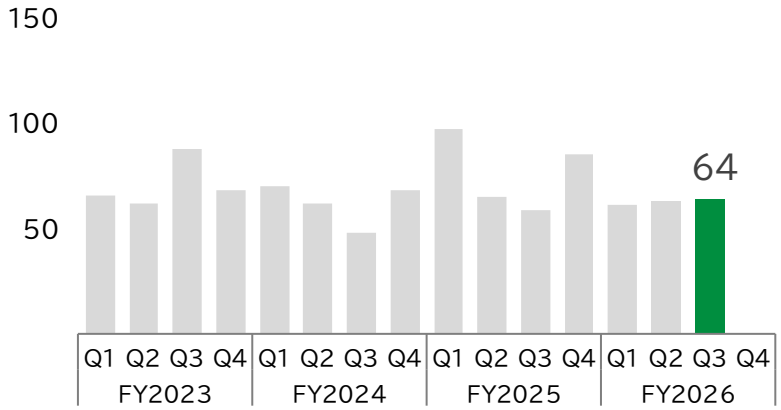
Americas

Aerospace and medical-related demand remained solid, and energy-related demand, including power supply equipment for data centers, also remained strong.



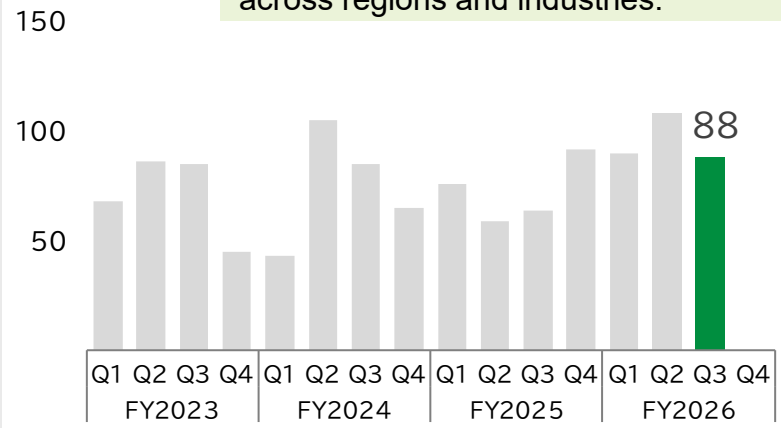
Europe

Aerospace-related demand remained strong, while capital investment remained cautious in other industries.



Asia

Overall demand remained strong, led by electronic components and semiconductors, despite variations across regions and industries.



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FY2026 Full-year Financial Results Forecast

(¥ millions)	FY2023 Full-year	FY2024 Full-year	FY2025 Full-year	FY2026 Previous revised forecast (Aug. 7)	FY2026 Revised forecast (Nov. 6)	FY2026 Compared to the previous forecast
Net sales	67,174	73,668	80,572	**97,000**	**101,400**	4.5%
Operating profit	-2,819	2,231	4,224	**9,200**	**11,000**	19.6%
OP margin	-4.2%	3.0%	5.2%	**9.5%**	**10.8%**	1.4pp
Ordinary profit	-1,257	3,627	5,231	**9,900**	**12,000**	21.2%
Net profit	-4,604	4,115	4,514	**7,400**	**9,500**	28.4%
USD/JPY AR	140.67	151.69	149.61	**156.00**	**158.00**	2.00 down
USD/JPY CR	141.83	158.18	156.56	**156.00**	**158.00**	2.00 down

◆ Net sales

Revised upward on strong EDM sales backed by robust demand in Greater China. Solid sales of precision injection molding machines for optical connectors amid AI- and data center-related demand.

◆ Operating profit

Revised upward on higher sales and improved factory utilization from increased production volumes.

◆ Ordinary profit / Net profit

Revised upward on higher operating profit, while net income was also revised upward to reflect relocation compensation recorded in Q3.

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FY2026 Full-year Financial Results Forecast (by Segment)

(¥ millions)		FY2023 Full-year	FY2024 Full-year	FY2025 Full-year	FY2026 Previous revised forecast (Aug. 7)	FY2026 Revised forecast (Nov. 6)	FY2026 Compared to the previous forecast
Consolidated	Net sales	67,174	73,668	80,572	**97,000**	**101,400**	4.5%
	Total segment profit	402	4,892	7,285	**12,600**	**14,600**	15.9%
	Adjustments	-3,221	-2,660	-3,060	**-3,400**	**-3,600**	-
	Operating profit	-2,819	2,231	4,224	**9,200**	**11,000**	19.6%
	OP margin	-4.2%	3.0%	5.2%	**9.5%**	**10.8%**	1.4pp
Machine tool segment	Net sales	47,013	51,665	59,146	**72,400**	**76,300**	5.4%
	Segment profit	755	3,461	5,682	**10,900**	**12,400**	13.8%
	Segment profit margin	1.6%	6.7%	9.6%	**15.1%**	**16.3%**	1.2pp
Industrial machinery segment	Net sales	8,630	9,560	9,730	**11,500**	**12,500**	8.7%
	Segment profit	-478	823	518	**800**	**1,300**	62.5%
	Segment profit margin	-5.5%	8.6%	5.3%	**7.0%**	**10.4%**	3.4pp
Food machinery segment	Net sales	6,902	7,695	6,952	**7,900**	**7,400**	-6.3%
	Segment profit	876	969	981	**800**	**800**	0.0%
	Segment profit margin	12.7%	12.6%	14.1%	**10.1%**	**10.8%**	0.7pp
Other segments	Net sales	4,628	4,747	4,743	**5,200**	**5,200**	0.0%
	Segment profit	-750	-363	102	**100**	**100**	0.0%
	Segment profit margin	-16.2%	-7.6%	2.2%	**1.9%**	**1.9%**	0.0pp

Consolidated

Net sales and profit forecasts revised upward, reflecting higher sales mainly in the machine tool segment and continued strong performance in the industrial machinery segment.

Machine tools

Net sales and profit forecasts revised upward on strong EDM sales in Greater China.

Industrial machinery

Net sales and profit forecasts revised upward on strong sales of precision injection molding machines for optical connectors, backed by AI- and data center-related demand.

Food machinery

Net sales forecast revised downward due to delays in some projects, while the profit forecast remains unchanged.

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SECTION 03

Initiatives to Enhance Corporate Value

03

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(Previously Disclosed) Positioning of the Medium-Term Management Plan

– Through FY2022

Rising demand in China

- FY2018: Record-high performance
- Challenges: High dependence on China and declining productivity

Structural Reforms
FY2023-2025

Improving profitability of existing businesses

- Optimizing production scale in China and workforce size
- Shifting to high value-added models

Medium-Term Management Plan: "Grow Forward 2029"
FY2026-2029

Entering an uncharted phase since founded

Transitioning from defensive to offensive management

- Business Strategies
- Strengthening the Business Administration
- Financial Strategies

Our Vision

An Essential Partner in Every Manufacturing Sector

Reigniting Growth toward the next 50 years

	FY2018	FY2023	FY2024	FY2025	FY2026 Forecast	FY2029 Target
Net Sales(¥100 million)	827	671	736	805	1,014	1,000
Operating Profit(¥100 million)	98	-28	22	42	110	100
OP Margin(%)	12.0	-4.2	3.0	5.2	10.8	10.0
Number of EDM Sales(unit)	4,031	2,259	2,412	2,720	-	-
USD/JPY	110	140	151	149	158	155

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(Previously Disclosed) Management Policy and Key Objectives

	Management Policy		Key Objectives
1	Business Strategies	• Solving customer challenges in growth markets through ultra-precision and micromachining • Enhancing productivity solutions (labor-saving & automation) • Product portfolio selection and focus • Strengthening global competitiveness	Achieving sustainable growth by building a competitive advantage through solving customer challenges
2	Strengthening the Business Administration	• Improving productivity and profitability • Rebuilding the global structure • Creating innovation and leveraging external expertise • Developing a human capital strategy for the next 50 years • Advancing digital transformation (DX) • Promoting sustainability	Reigniting growth for the next 50 years by redesigning the management platform
3	Financial Strategies	• Managing capital costs and share price awareness • Executing growth investments • Recycling capital and optimizing allocation • Enhancing shareholder returns • Strengthening engagement with capital markets	Maximizing corporate value by reigniting growth through improved capital efficiency and growth investment

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Key Financial Targets

		FY2025 Actual	FY2026 Forecast (Announced in Nov.)	FY2029 Target	FY2025 ➡FY2029
	Net sales	**¥80.5** billion	**¥101.4** billion	**¥100** billion	**+5.5**%/per year
Primary Financial Target	**Operating profit**	**¥4.2** billion	**¥11.0** billion	**¥10** billion	**+24.0**%/per year
	OP margin	**5.2**%	**10.8**%	**10.0**%	**+4.8**pp
Targets for Early Achieve-ment	PBR (Price-to-Book Ratio)	**0.5**x	—	**1.0**x	**+0.5**
	ROE (Return on Equity)	**5.2**%	**10.0**%	**8.0**%	**+2.8**pp
	EPS (Earnings per Share)	**¥89**	**¥179**	**¥130**	**+¥41**
	USD/JPY	**¥149.61**	**¥158.00**	**¥155.00**	

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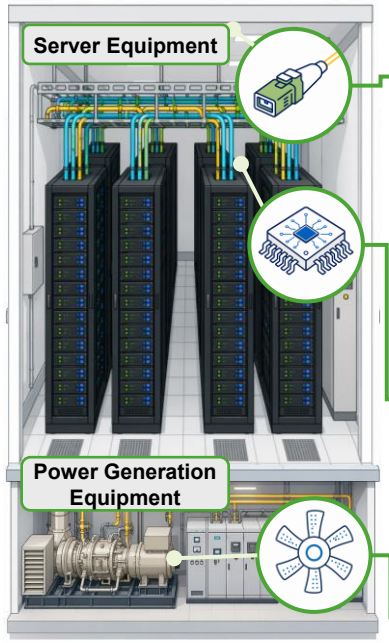
(Previously Disclosed) Focus Markets

AI & Data Center Markets (Machine Tools / Industrial Machinery)

Market Needs

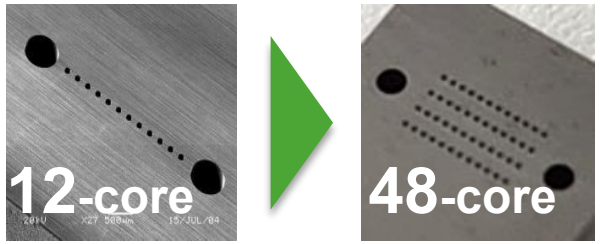
- Explosive growth of AI & generative AI adoption
- Rising data center infrastructure demand
- Need to accommodate rapidly growing data traffic

Data center architecture



Optical Connectors (Server Equipment)

Increasing precision requirements for molds and molding due to multi-core optical connectors



Semiconductors & Semiconductor Manufacturing Equipment



Micro and precision components
(Examples include IC packages, precision pins and terminals)

Power Generation Equipment

Components machining for gas-fired power generation turbines



Power generation turbine blades

Competitive Advantages

- **Industry-leading ultra-precision**
- Strong position in high-end markets
- Nanometer-level pitch accuracy
- Capability in difficult-to-machine materials



Expansion of Business Opportunities

- Data centers consist of not only servers but also diverse peripherals and infrastructure
- Broad application of our products across these areas

Prepared Foods, Confectionery & Bakery (Food Machinery)

Market Needs

- Expansion of the prepared foods and ready-to-eat markets driven by the increase in dual-income and single-person households
- Advancement of food production for frozen, retort, and ready-to-eat products
- Increasing demand for flexible equipment driven by a shift to high-mix, low-volume production

Competitive Advantages

- Leveraging accumulated expertise in noodles and rice-based foods to expand into new markets
- Differentiation through vacuum cooling technology

Expansion of Business Opportunities

- Growing demand from convenience stores, food service operators, and food manufacturers
- Expanding from domestic to overseas markets



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Machine Tools

Strategic Theme

Shift to a solution model centered on high-precision machining, integrating processes, operations, and the environment

	FY2025 Actual	FY2026 Forecast (Announced in Nov.)	FY2029 Target
Net sales	**¥59.1** billion	**¥76.3** billion	**¥71.0** billion
Segment profit	**¥5.6** billion	**¥12.4** billion	**¥10.2** billion
Segment profit margin	**10**%	**16**%	**14**%

Basic Policy

Deepening technologies such as high-precision & high-repeatability	● Advancement of high-precision and high-repeatability technologies to reduce dependency on operator skills ● Expansion into high-precision domains
Advancing solution development for process-wide optimization	● Enhancement of solution-based machining processes ● Application- and industry-specific solutions
Strengthening after-sales business	● Support centers for remote support and improved customer satisfaction and productivity ● Advancement of sustainability and service capabilities

Main Initiatives

- Expansion in optical communication and semiconductor applications
- Development of next-generation products addressing miniaturization and higher precision requirements



Ultra-precision EDMs for optical connectors used in AI and data center applications

- Expansion solutions to address growing automation needs
- Expansion of integrated automation solutions combining machining, handling and measurement



Integrated automation solution optimizing the entire process from electrode handling to EDM

- Expanded production of pipe electrodes for small-hole drilling EDMs
- Promotion of maintenance packages
- Promoting sales of key consumables and service products



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Industrial Machinery

Strategic Theme

Shift to a high-profitability structure through focus on high-precision niches and solution expansion

	FY2025 Actual	FY2026 Forecast (Announced in Nov.)	FY2029 Target
Net sales	**¥9.7** billion	**¥12.5** billion	**¥13.0** billion
Segment profit	**¥0.5** billion	**¥1.3** billion	**¥1.3** billion
Segment profit margin	**5**%	**10**%	**10**%

Basic Policy

Competitive advantage in high-precision fields	● Competitive advantage in the MT ferrule market ● Capture of high-value-added demand through compact, high-precision machines
Focus on niche-top areas	● Concentration of management resources on ICT, automotive, medical, light metals, and recycling ● Acceleration of expansion into high-value-added areas
Expansion of solutions and services	● Enhanced customer support ● Value-added offerings through turnkey solutions

Main Initiatives

- Capture demand for optical connectors applications
- Strengthen production capacity to meet growing demand



Precision injection molding machine for optical connector manufacturing

- Develop markets for high value-added products, including light metal injection molding machines
- Focus resources on high value-added opportunities



Injection molding machine for magnesium alloy applications

- Establish support center capabilities
- Enhance customer support through molding assistance and maintenance services



Supporting customers in addressing labor and skilled worker shortages

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Food Machinery

Strategic Theme

Establish a growth foundation through new market development and global expansion

	FY2025 Actual	FY2026 Forecast (Announced in Nov.)	FY2029 Target
Net sales	**¥6.9** billion	**¥7.4** billion	**¥10.0** billion
Segment profit	**¥0.9** billion	**¥0.8** billion	**¥1.3** billion
Segment profit margin	**14**%	**11**%	**13**%

Basic Policy

Strengthening competitiveness in existing markets	● Competitiveness enhancement through product renewal ● Profitability improvement through cost reduction
Expansion into new markets and high-value-added areas	● Expansion into confectionery, bakery, and prepared foods markets ● Enhanced solution capabilities through collaboration
Global expansion and strengthening of the business foundation	● Expansion and sales growth in overseas markets ● Rebuilding the sales structure

Main Initiatives

- Capture demand in prepared foods and food service markets
- Improve profitability through cost reduction



Aseptically-packaged cooked rice production system

- Expand vacuum cooling system applications and acquire new customers
- Strengthen proposal capabilities through partnerships



Continuous vacuum cooling equipment



Cooling system for care food production

- Expand sales channels through overseas exhibitions
- Strengthen sales activities to secure overseas projects



New showroom at Kaga Factory

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Others

Strategic Theme

Accelerate growth through the creation of high-value-added products and expansion into new markets

	FY2025 Actual	FY2026 Forecast (Announced in Nov.)	FY2029 Target
Net sales	**¥4.7** billion	**¥5.2** billion	**¥6.0** billion
Segment profit	**¥0.1** billion	**¥0.1** billion	**¥0.5** billion
Segment profit margin	**2**%	**2**%	**8**%

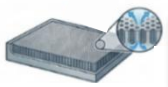
Basic Policy

High-value-added product creation	● Development and deployment of components using metal 3D printers
Solution business strengthening	● Expansion of automated equipment and system sales ● Transition to a solution-oriented business model
New revenue streams and business area expansion	● Creation of new revenue streams ● Strengthening external sales and expansion of the customer base

Main Initiatives

- Develop products for the semiconductor and energy markets
- Expand high value-added components using metal 3D printing technology


Metal 3D printer


Porous chuck


Semiconductor manufacturing equipment

- Strengthen production capacity for increased EXC100L output
- Expand sales of automation equipment and system solutions


Automation System

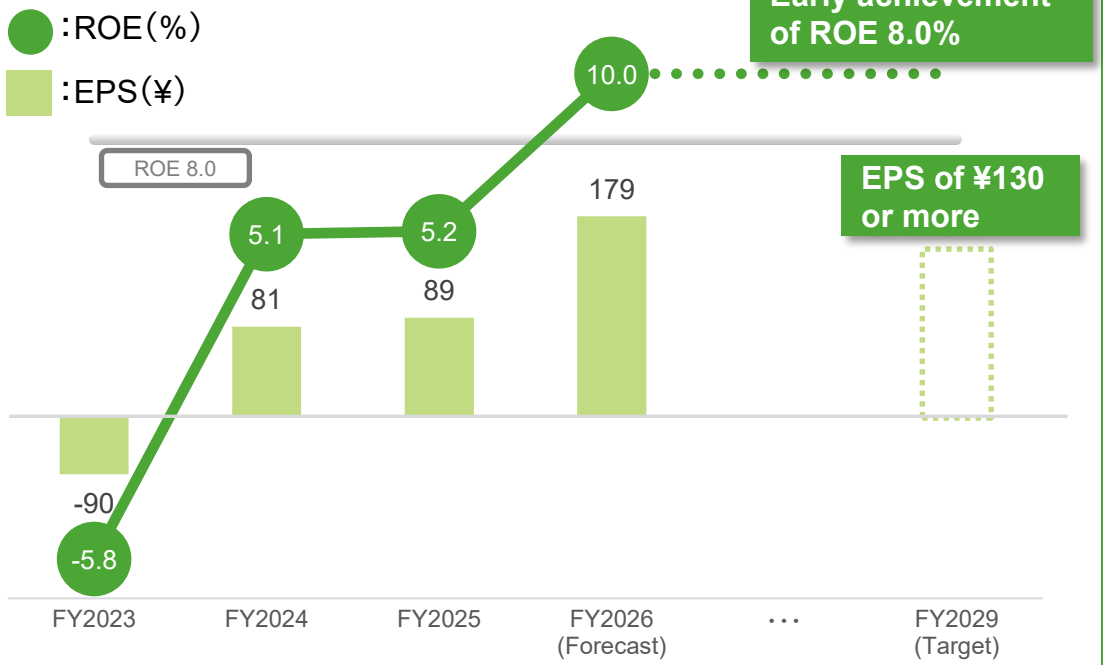
- Promote sales of turf growth LED systems and floodlights
- Expand the customer base through stronger external sales activities


Turf growth LED systems

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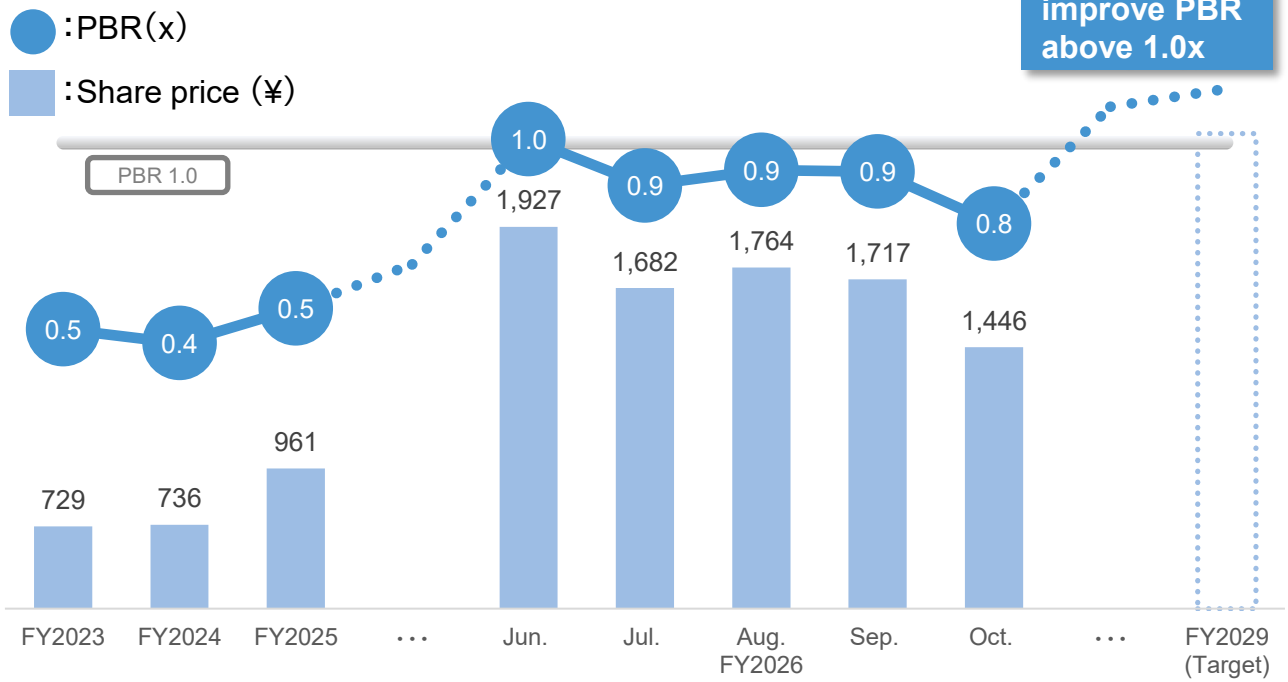
Action to Implement Management that is Conscious of Cost of Capital and Share Price

Trends in ROE and EPS



ROE：Net income (loss) / Average equity (beginning and end of period)

Trends in PBR and Share Price



PBR (up to FY2025): Share price at fiscal year-end / Book value per share at fiscal year-end
(from FY2026): Month-end share price / Book value per share at end of previous fiscal year

- Improvement of profitability
- Improvement of capital efficiency
- Optimization of financial base
- Strengthen shareholder returns
- Expansion of shareholder base / Promotion of IR/SR activities
- Promotion of sustainability
- Strengthen corporate governance

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Capital Policy (Secondary Offering of Shares and Share Repurchase)

Secondary Offering of Shares

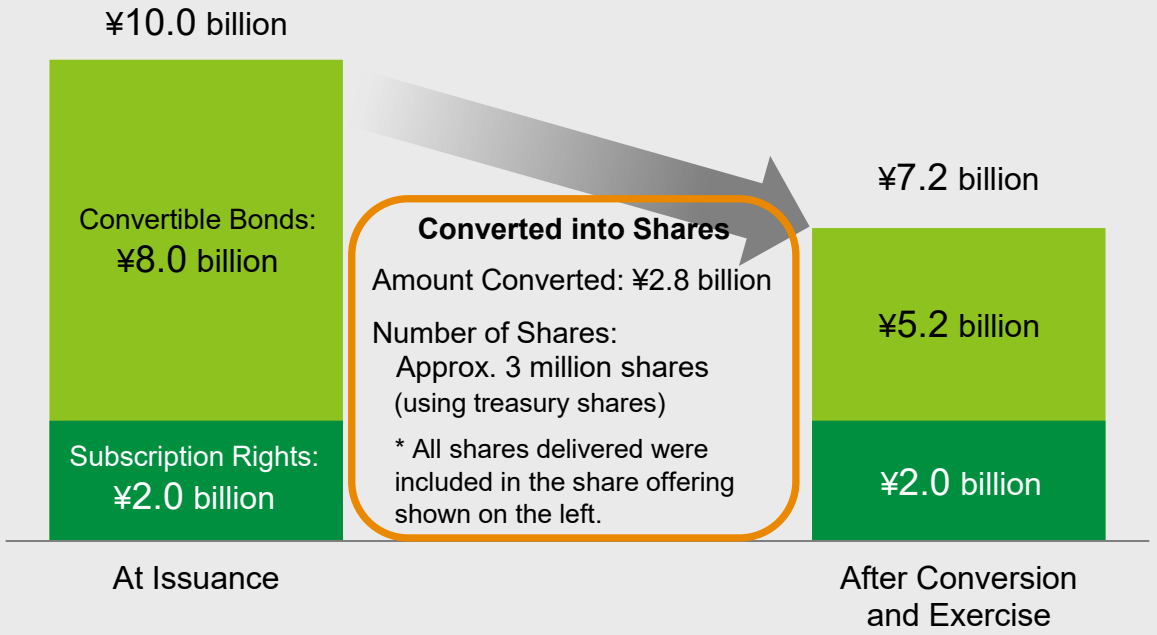
Number of Shares	5,709,200 shares + up to 855,900 shares through over-allotment	
Selling Shareholders and Background	Financial institutions	Unwinding of cross shareholdings
	AP Fund*	Conversion and sale of a portion of the convertible bonds
	Founding family	Changes in ownership policies
Offering Price	¥1,536	
Schedule	Oct. 5: Resolution → Oct. 14: Pricing → Oct. 21: Delivery	
Allocation	Retail investors: 95% / Institutional investors: 5%	

* AP Fund: A fund serviced by Advantage Partners

Overview of Share Repurchase

Class of Share	Common stock of the Company
Total Number of Shares to Be Acquired	Up to 2.4 million shares (4.80% of total shares issued, excluding treasury shares)
Total Value of Shares to be Acquired	Up to ¥3.0 billion
Period of Acquisition	October 22, 2026 to December 23, 2026
Method of Acquisition	Purchase from the open market on the Tokyo Stock Exchange

AP Fund : Trends in Subscription Rights and Convertible Bonds



Relationship with Advantage Partners

- No change to the business alliance agreement
- Continue to strengthen the medium- to long-term business foundation and pursue growth strategies through the partnership

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(Previously Disclosed) Utilization of External Expertise -Advancing Strategic Initiatives with AP*-

Business Model Transformation through “Global Expansion,” “Solution-Based Offerings,” and “High Value-Added Enhancement”

Key Initiatives with AP* and Their Progress

*note: AP refers to Advantage Partners, Inc.

Sales Capability Enhancement

- Strengthen sales in priority regions and industries
- Enhance individual sales capabilities
- Leverage DX and data utilization

Solution Enhancement

- Expansion of solution sales
- Customer Lifetime Value (LTV) improvement & high value-added services

Strengthening the Management Framework

- Strengthening the cross-department collaboration framework
- Shortening inventory turnover period
- Dashboarding of Key Management Indicators

Promotion M&A

- Business growth through M&A strategy
- Creation of new businesses and high value-added services

Internalization of AP’s Know-how and Network

Management Control Functions

- Data Analytics Capability
- Portfolio Management Know-how
- Investment in Human Capital

Business Development and Planning Capability

- Business Model Development for New Businesses
- Planning Capability for Each Initiative

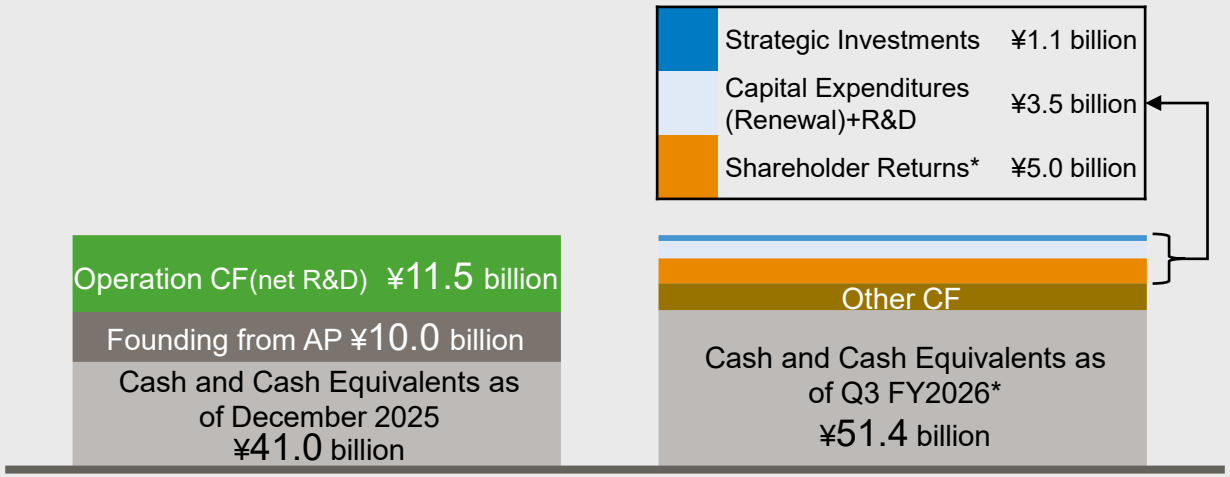
External Network

- External Collaboration through Extensive Business Networks, Including Asian Bases, and M&A

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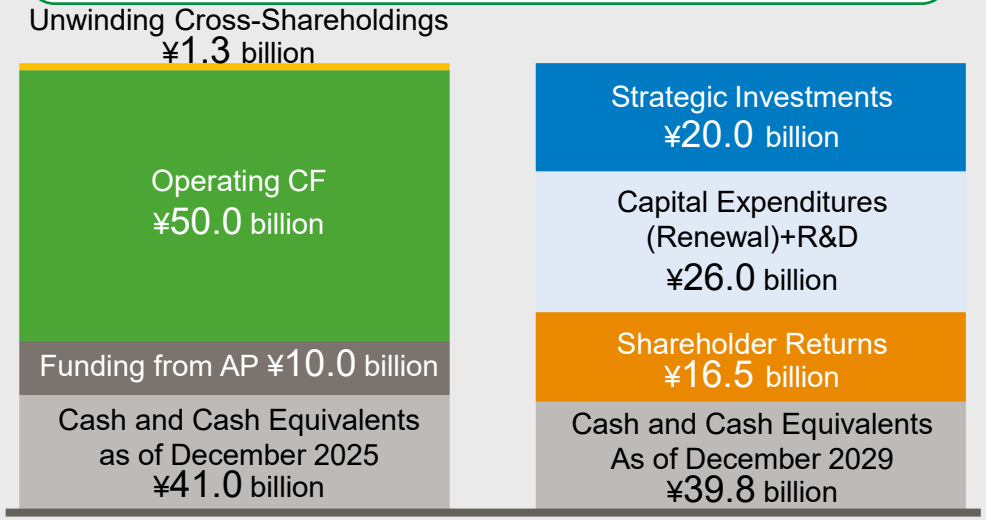
Capital Allocation

FY2026Q3 Actual



* Includes the impact of the ongoing ¥3.0 billion share repurchase program.

FY2026-2029 4-Year Forecast



Progress

Strategic Investments	Global Growth	¥3.0 billion	・Enhancement of the Suzhou Tech Center ・Relocation of the AltForm S.r.l. factory (Italy) ・Establishment of a California Tech Center at Sodick, Inc. (U.S.) and Tech Center at Sodick Vietnam
	M&A	¥10.0 billion	・Evaluation of multiple projects currently under consideration
	Others	¥7.0 billion	・DX investments and expansion of facilities at Kaga factory ・Renewal of the food machinery showroom
Capital Expenditures (Renewal)+R&D		¥26.0 billion	【Progress to Date】 ・R&D: Development of new models ・Capital Expenditures: Ongoing replacement and renewal investments

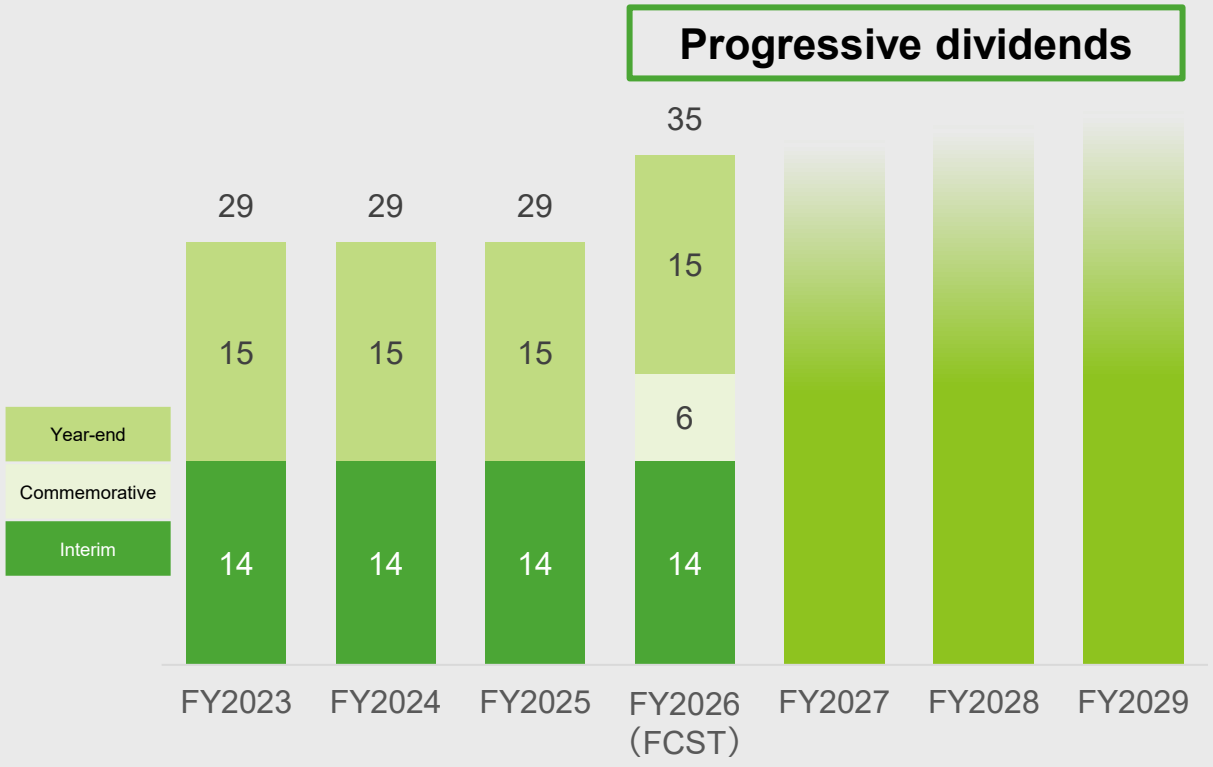
Initiatives in FY2026

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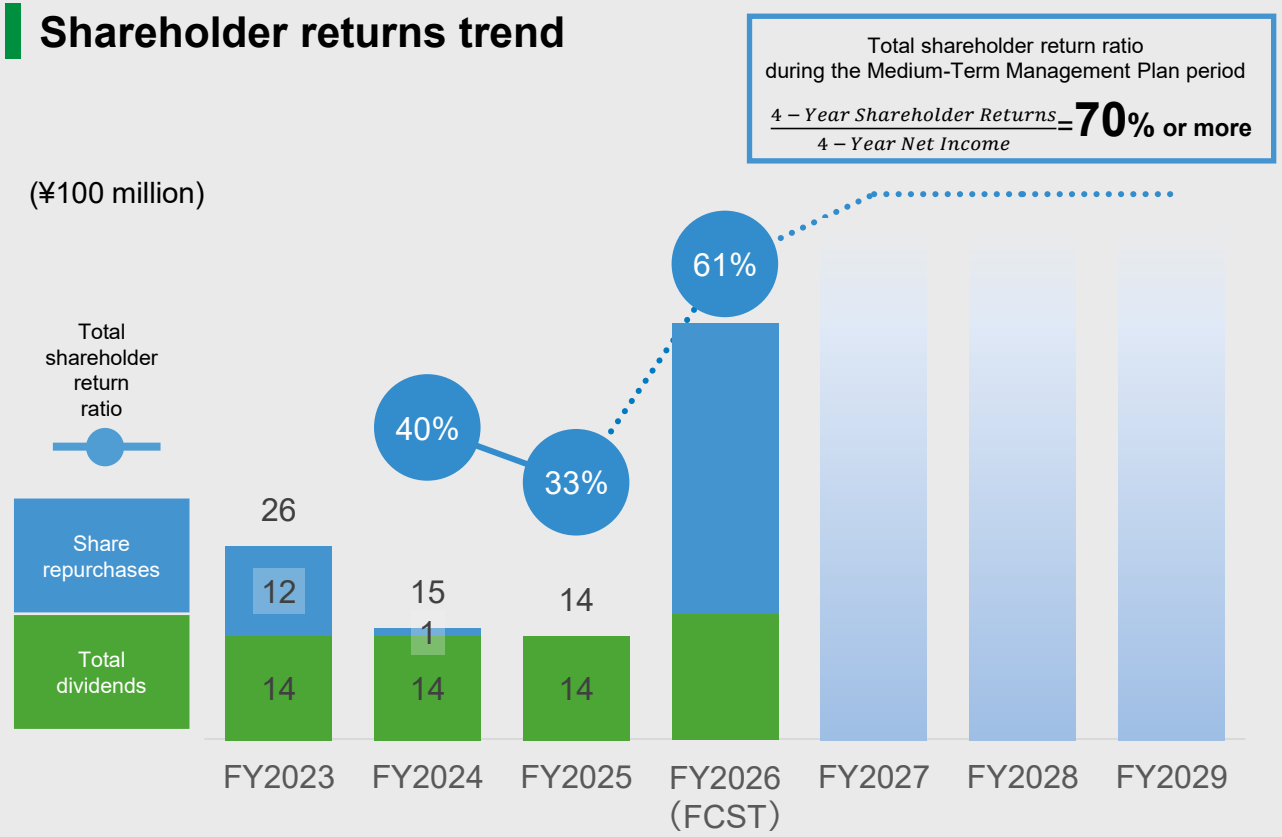
Shareholder Returns

Through FY2025	From FY2026 onward
DOE 2.0% or more	**Progressive dividends**(including commemorative dividends)
Total shareholder return ratio 40% or more	**Total shareholder return ratio 70% or more in the Medium-Term Management Plan period**(FY2026-FY2029) Basic Policy 40% or more

Dividends per share(¥)



Shareholder returns trend



*Note: FY2026 commemorative dividend to be incorporated into the base dividend from FY2027.

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(Previously Disclosed) Sustainability Initiatives

Materiality	KPIs	Target	Result
Contributing to evolving manufacturing Contribute to building of a foundation for economic development through more sophisticated manufacturing 	● Percentage of environmentally friendly products in total machine tool sales	● 75% by 2026	● 68.5% in 2025
Addressing environmental management Use renewable energy and reduce CO2 emissions to achieve carbon neutrality 	● Greenhouse gas emissions ● Improving energy consumption rate index	● 46% reduction by 2030 ● Carbon neutrality by 2050	● Down 23% in 2025
Promoting diversification of human resources Further promote a corporate culture in which diverse employees can work comfortably with a sense of satisfaction 	● Increasing percentage of women in management positions ● Increasing percentage of male employees taking parental leave	● 5% by 2026 ● 100% by 2027	● 5% in 2025 ● 68.2% in 2025
Strengthening governance Strengthen both offensive and defensive governance to support management as the Company grows 	● No numerical targets set. Aim to resolve issues from perspectives including evaluation of the Board of Directors' effectiveness, internal controls, risk management, and compliance.		

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(Previously Disclosed) Non-financial Initiatives ～Strengthening Corporate Governance～

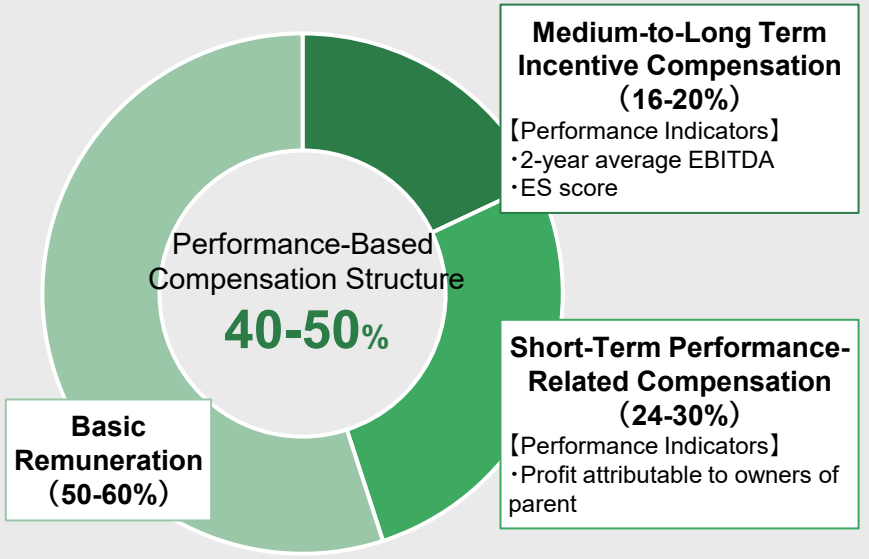
History of governance enhancement Initiatives

2012	●Introduction of executive officer system
2014	●Election of one External Director
2015	●Addition of one External Director (total of two persons) ●Establishment of Advisory Committee on Personnel and Committee on Compensation
2016	●Addition of one External Director (total of three persons)
2018	●Addition of one External Director (total of four persons)
2019	●Election of a female Director
2020	●Review of number of members in Advisory Committee on Personnel and Committee on Compensation (two Internal Directors and three External Directors)
2021	●Election of a female Audit & Supervisory Board Member
2024	●Change of Chairperson of Advisory Committee on Personnel and Committee on Compensation from President and Representative Director to External Director ●Addition of one External Director (total of five persons) ●Addition of one female Audit & Supervisory Board Member (total of two persons)
2025	●Shift to a company with an Audit & Supervisory Committee ●Partial delegation of authority to the Management Committee regarding matters to be discussed by the Board of Directors ●Review of the directors' remuneration system
2026	●Strengthen the Board of Directors Secretariat ●Improve efficiency through the implementation of a new Board meeting management system

Composition of the Board of Directors and Committees

	External / Internal	External directors	Female directors
Board of Directors	Chairperson	58.3%	25.0%
Audit & Supervisory Committee	Chairperson	75.0%	50.0%
Advisory Committee on Personnel Committee on Compensation	Chairperson	60.0%	—

Remuneration for internal directors



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(Previously Disclosed) Non-financial Initiatives ～Promotion of IR and SR Activities～

IR and SR activities schedule in 2026

(●:Actual ○:Plan)

	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
Financial results		●			●			●			○	
Financial results briefing		●						●				
Medium-term management plan briefing						●						
Publication of the integrated report						●						
Investor and shareholder meetings		●	●		●	●		●	●		○	○

Dialogue with shareholders and investors (FY2025)

Activities	Number of events	Primary participants
General meeting of shareholders	1	All directors
Financial results briefing	2	CEO, Director
Business briefing	1	CEO, Director, and Executive Officer
Investor meetings	126	CEO, Director, Executive Officer, and IR Department
Shareholder meetings	8	Director and Executive Officer

Main themes of investor dialogue

- Background to establishing a commitment-based medium-term management plan
- Demand trends, primarily in Greater China
- Sustainability of demand for optical connectors used in data centers
- Measures and progress toward improving ROE
- Business improvement progress through the business alliance with AP

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Appendix

01	Quarterly Financial Results
02	Quarterly Financial Results by Segment
03	Order / Shipment Data
04	Overseas Sales / Foreign Exchange Rates
05	Business Segment Overview
06	New Products
07	Participation in Major Trade Shows
08	Introduction to Our Corporate Website
09	Partial Changes to Reportable Segments

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1. Quarterly Financial Results

(¥ millions)	FY2025									
	Q1	YoY	Q2	YoY	Q3	YoY	Q4	YoY	1-12	YoY
Net sales	18,819	20.4%	19,160	6.7%	18,366	5.5%	24,226	6.9%	80,572	9.4%
Gross profit	6,607	46.3%	6,734	10.2%	6,649	11.2%	8,216	10.1%	28,207	17.2%
GP margin	35.1%	6.2pp	35.2%	1.2pp	36.2%	1.9pp	33.9%	1.0pp	35.0%	2.3pp
SG&A expenses	5,325	0.5%	5,866	8.9%	5,780	13.7%	7,010	15.5%	23,982	9.8%
Operating profit	1,281	-	868	20.1%	868	-3.0%	1,206	-13.4%	4,224	89.4%
OP margin	6.8%	-	4.5%	0.5pp	4.7%	-0.4pp	5.0%	-1.1pp	5.2%	2.2pp
Ordinary profit	1,090	-	447	-73.5%	1,382	-	2,310	-2.8%	5,231	44.2%
Net profit	946	-	142	-89.0%	1,081	-	2,344	-36.9%	4,514	9.7%
PBR	0.5x	0.1	0.6x	0.2	0.5x	0.0	0.5x	0.1		
ROE (Annualized)	4.6%	7.1pp	2.6%	0.6pp	3.4%	2.7pp	5.2%	0.1pp		
EPS (Cumulative)	¥18.7	¥28.5	¥21.5	¥5.7	¥42.8	¥34.9	¥89.1	¥8.1		
Number of employees(Non-consolidated)*	1,180	-0.3%	1,182	-0.8%	1,168	-1.8%	1,173	-0.6%		
Number of employees(Consolidated)*	3,266	-6.8%	3,294	-5.5%	3,281	-4.9%	3,272	-4.2%		

(¥ millions)	FY2026									
	Q1	YoY	Q2	YoY	Q3	YoY	Q4	YoY	1-9	YoY
Net sales	21,624	14.9%	25,296	32.0%	24,831	35.2%			71,752	27.3%
Gross profit	7,943	20.2%	9,672	43.6%	9,906	49.0%			27,522	37.7%
GP margin	36.7%	1.6pp	38.2%	3.0pp	39.9%	3.7pt			38.4%	2.9pp
SG&A expenses	6,164	15.8%	6,998	19.3%	7,066	22.2%			20,230	19.2%
Operating profit	1,778	38.8%	2,673	207.8%	2,839	227.1%			7,292	141.6%
OP margin	8.2%	1.4pp	10.6%	6.1pp	11.4%	6.7pt			10.2%	4.8pp
Ordinary profit	2,190	100.8%	3,342	647.1%	2,725	97.1%			8,258	182.8%
Net profit	1,957	106.8%	2,024	1322.0%	2,907	168.7%			6,888	217.4%
PBR	0.7x	0.1	1.0x	0.4	0.9x	0.4				
ROE (Annualized)	8.6%	4.0pp	8.6%	5.9pp	9.7%	6.3pt				
EPS (Cumulative)	¥38.7	¥20.0	¥79.2	¥57.7	¥137.3	¥94.4				
Number of employees(Non-consolidated)*	1,171	-0.8%	1,177	-0.4%	1,184	1.4%				
Number of employees(Consolidated)*	3,273	0.2%	3,285	-0.3%	3,315	1.0%				

*Not including employee on loan to subsidiary companies in non-consolidated number

*Not including the number of temporary employee

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2. Quarterly Financial Results by Segment

(¥ millions)		FY2025									
		Q1	YoY	Q2	YoY	Q3	YoY	Q4	YoY	1-12	YoY
Consolidated	Net sales	18,819	20.4%	19,160	6.7%	18,366	5.5%	24,226	6.9%	80,572	9.4%
	Adjustments	-707	-	-773	-	-778	-	-800	-	-3,060	-
	Operating profit	1,281	-	868	20.1%	868	-3.0%	1,206	-13.4%	4,224	89.4%
	OP margin	6.8%	-	4.5%	0.5pp	4.7%	-0.4pp	5.0%	-1.1pp	5.2%	2.2pp
Machine tool segment	Net sales	13,617	18.1%	14,458	7.1%	13,542	9.0%	17,528	23.3%	59,146	14.5%
	Segment profit	1,569	-	1,504	34.3%	1,259	12.2%	1,348	7.5%	5,682	64.1%
	Segment profit margin	11.5%	-	10.4%	2.1pp	9.3%	0.3pp	7.7%	-1.1pp	9.6%	2.9pp
Industrial machinery segment	Net sales	2,355	18.1%	2,375	-2.6%	2,458	25.2%	2,541	-19.7%	9,730	1.8%
	Segment profit	65	-48.1%	76	-55.1%	223	10.0%	154	-52.6%	518	-37.0%
	Segment profit margin	2.8%	-3.6pp	3.2%	-3.7pp	9.1%	-1.2pp	6.1%	-4.2pp	5.3%	-3.3pp
Food machinery segment	Net sales	1,535	78.8%	1,182	71.6%	1,321	-33.3%	2,912	-30.1%	6,952	-9.7%
	Segment profit	314	-	39	-24.8%	167	-48.0%	460	-28.3%	981	1.2%
	Segment profit margin	20.5%	-	3.4%	-4.3pp	12.6%	-3.6pp	15.8%	0.4pp	14.1%	1.5pp
Other segments	Net sales	1,312	4.6%	1,144	-14.4%	1,043	0.2%	1,243	11.4%	4,743	-0.1%
	Segment profit	38	-	22	-17.7%	-2	-	44	-	102	-
	Segment profit margin	3.0%	-	1.9%	-0.1pp	-0.3%	-	3.6%	-	2.2%	-

(¥ millions)		FY2026									
		Q1	YoY	Q2	YoY	Q3	YoY	Q4	YoY	1-9	YoY
Consolidated	Net sales	21,624	14.9%	25,296	32.0%	24,831	35.2%			71,752	27.3%
	Adjustments	-825	-	-845	-	-928	-			-2,600	-
	Operating profit	1,778	38.8%	2,673	207.8%	2,839	227.1%			7,292	141.6%
	OP margin	8.2%	1.4pp	10.6%	6.1pp	11.4%	6.7pt			10.2%	4.8pp
Machine tool segment	Net sales	16,670	22.4%	19,920	37.8%	19,054	40.7%			55,645	33.7%
	Segment profit	2,302	46.6%	3,193	112.3%	3,242	157.5%			8,738	101.6%
	Segment profit margin	13.8%	2.3pp	16.0%	5.6pp	17.0%	7.7pt			15.7%	5.3pp
Industrial machinery segment	Net sales	2,384	1.2%	2,833	19.3%	3,140	27.7%			8,358	16.3%
	Segment profit	78	19.0%	243	220.1%	346	55.1%			667	82.9%
	Segment profit margin	3.3%	0.5pp	8.6%	5.4pp	11.0%	1.9pt			8.0%	2.9pp
Food machinery segment	Net sales	1,306	-14.9%	1,375	16.3%	1,628	23.2%			4,309	6.7%
	Segment profit	206	-34.5%	86	117.9%	155	-6.9%			448	-14.0%
	Segment profit margin	15.8%	-4.7pp	6.3%	2.9pp	9.6%	-3.0pt			10.4%	-2.5pp
Other segments	Net sales	1,264	-3.7%	1,166	2.0%	1,007	-3.4%			3,438	-1.7%
	Segment profit	17	-55.6%	-3	-	24	-			37	-35.1%
	Segment profit margin	1.4%	-1.6pp	-0.3%	-	2.4%	-			1.1%	-0.6pp

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3. Order / Shipment Data

Number of EDM (Electronic Discharge Machine) orders

(unit)	FY2025									
	Q1	YoY	Q2	YoY	Q3	YoY	Q4	YoY	1-12	YoY
Japan	35	-16.7%	61	1.7%	53	-33.8%	58	-6.5%	207	-15.2%
Americas	72	10.8%	71	18.3%	89	43.5%	70	-25.5%	302	7.5%
Europe	97	38.6%	65	4.8%	59	22.9%	85	25.0%	306	23.4%
Greater China	459	67.5%	579	19.1%	440	36.6%	591	119.7%	2,069	53.1%
Other Asian Countries	76	76.7%	59	-43.8%	64	-24.7%	92	41.5%	291	-2.3%
Total	739	49.6%	835	8.0%	705	18.1%	896	60.6%	3,175	31.1%

(unit)	FY2026									
	Q1	YoY	Q2	YoY	Q3	YoY	Q4	YoY	1-9	YoY
Japan	40	14.3%	60	-1.6%	75	41.5%			175	17.4%
Americas	63	-12.5%	84	18.3%	74	-16.9%			221	-4.7%
Europe	61	-37.1%	63	-3.1%	64	8.5%			188	-14.9%
Greater China	818	78.2%	646	11.6%	613	39.3%			2,077	40.5%
Other Asian Countries	90	18.4%	108	83.1%	88	37.5%			286	43.7%
Total	1,072	45.1%	961	15.1%	914	29.6%			2,947	29.3%

Number of EDM (Electronic Discharge Machine) shipments

FY2025									
Q1	YoY	Q2	YoY	Q3	YoY	Q4	YoY	1-12	YoY
51	-22.7%	29	-31.0%	43	0.0%	80	-27.9%	203	-22.5%
68	-8.1%	71	-2.7%	69	19.0%	83	7.8%	291	3.2%
73	-2.7%	68	30.8%	64	-1.5%	59	-4.8%	264	3.9%
370	52.9%	527	14.1%	402	22.6%	456	38.2%	1,755	28.9%
72	33.3%	56	14.3%	82	-21.2%	77	-4.9%	287	-0.3%
634	24.1%	751	10.8%	660	10.4%	755	14.2%	2,800	14.4%

FY2026									
Q1	YoY	Q2	YoY	Q3	YoY	Q4	YoY	1-9	YoY
50	-2.0%	39	34.5%	39	-9.3%			128	4.1%
69	1.5%	75	5.6%	57	-17.4%			201	-3.4%
73	0.0%	84	23.5%	56	-12.5%			213	3.9%
429	15.9%	605	14.8%	582	44.8%			1,616	24.4%
84	16.7%	97	73.2%	107	30.5%			288	37.1%
705	11.2%	900	19.8%	841	27.4%			2,446	19.6%

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4. Overseas Sales / Foreign Exchange Rates

(¥ millions)		FY2025 Q1	YoY	Q2	YoY	Q3	YoY	Q4	YoY	Full-year	YoY
Overseas sales	Japan	5,996	20.3%	5,023	0.6%	4,829	-9.7%	7,309	-9.3%	23,157	-1.0%
	Americas	3,057	6.6%	3,058	2.6%	3,015	16.3%	3,862	15.9%	12,994	10.4%
	Europe	1,645	-20.3%	1,672	14.4%	1,638	6.5%	2,364	64.7%	7,319	12.6%
	Greater China	5,858	50.8%	7,193	4.2%	6,398	32.5%	7,705	30.3%	27,156	26.1%
	Other Asian Countries	2,262	23.2%	2,212	36.4%	2,483	-20.0%	2,984	-23.9%	9,943	-5.2%
	Net sales	18,819	20.4%	19,160	6.7%	18,366	5.5%	24,226	6.9%	80,572	9.4%

Foreign exchange rate	USD/JPY	AR*	152.55	3.92 down	148.40	3.96 up	148.08	3.38 up	149.61	2.08 up
		CR	149.52	1.89 up	144.81	16.26 up	148.88	6.15 down	156.56	1.62 up
	EUR/JPY	AR*	160.55	0.78 up	162.25	2.45 up	165.69	1.13 down	169.19	5.14 down
		CR	162.08	1.16 up	169.66	2.67 up	174.47	15.04 down	184.33	19.41 down
	CHN/JPY	AR*	20.94	0.31 down	20.45	0.59 up	20.50	0.46 up	20.79	0.22 up
		CR	20.59	0.24 up	20.19	1.85 up	20.88	0.42 down	22.36	0.69 down
	THB/JPY	AR*	4.49	0.32 down	4.43	0.22 down	4.47	0.23 down	4.56	0.26 down
		CR	4.40	0.24 down	4.44	0.08 down	4.62	0.21 down	4.97	0.33 down

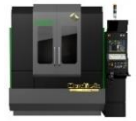
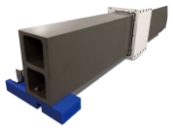
(¥ millions)		FY2026 Q1	YoY	Q2	YoY	Q3	YoY	Q4	YoY	Full-year	YoY	Effect of exchange rate	FY2026 (Forecast)
Overseas sales	Japan	5,931	-1.1%	5,059	0.7%	5,565	15.2%			16,556	4.5%	-	-
	Americas	3,808	24.6%	4,021	31.5%	3,592	19.1%			11,422	25.1%	+640	-
	Europe	2,602	58.2%	2,380	42.4%	2,432	48.5%			7,415	49.6%	+743	-
	Greater China	6,686	14.1%	10,812	50.3%	10,291	60.8%			27,790	42.9%	+2,789	-
	Other Asian Countries	2,597	14.8%	3,021	36.6%	2,948	18.7%			8,567	23.1%	+431	-
	Net sales	21,624	14.9%	25,296	32.0%	24,831	35.2%			71,752	27.3%	+4,603	101,400

Foreign exchange rate	USD/JPY	AR*	156.96	4.41 down	158.29	9.89 down	158.67	10.59 down		158.00
		CR	159.88	10.36 down	162.39	17.58 down	157.35	8.47 down		158.00
	EUR/JPY	AR*	183.65	23.10 down	184.55	22.30 down	184.18	18.49 down		183.00
		CR	183.41	21.33 down	185.35	15.69 down	178.34	3.87 down		183.00
	CHN/JPY	AR*	22.65	1.71 down	23.04	2.59 down	23.23	2.73 down		23.40
		CR	23.11	2.52 down	23.87	3.68 down	23.45	2.57 down		23.40
	THB/JPY	AR*	4.97	0.48 down	4.93	0.50 down	4.89	0.42 down		4.80
		CR	4.86	0.46 down	4.88	0.44 down	4.69	0.07 down		4.80

*AR stands for the cumulative rate of the quarter.

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5. Business Segment Overview

	Core products	Main applications	Sales markets	Production sites
Machine tools	Die-sinker EDMs  Wire-cut EDMs  Small-hole drilling EDMs  Metal 3D printers  Machining centers  Micro-laser processing machines 	◆ Mold manufacturing ◆ Component machining	◆ Automobiles ◆ IT ◆ Smartphones ◆ Electrical and electronic components ◆ Aerospace ◆ Medical devices, etc.	   
Industrial machinery	Horizontal injection molding machines  Vertical injection molding machines  Light metal alloy injection molding machines 	◆ Manufacturing of plastic components and other difficult-to-process materials, special materials, light metal components, etc.	◆ Automobiles ◆ IT ◆ Smartphones ◆ Electrical and electronic components ◆ Medical devices, etc.	 
Food machinery	Noodle making machines  Aseptically-packaged cooked rice production system  *Part of the production line Other food processing machines 	◆ Chilled noodles ◆ Frozen noodles ◆ Long shelf-life noodles ◆ Aseptically-packed cooked rice ◆ Confectionery ◆ Precooked side dishes	◆ Leading food manufacturers ◆ Restaurant chains ◆ Frozen food manufacturers, etc.	 
Others	Contract Manufacturing (Connectors, etc.)  Ceramics  LED lighting 	◆ Design and manufacturing of mold ◆ Production of plastic molded parts ◆ Development, manufacturing, and sale of ceramic products, and LED lighting, etc.		 

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6. New Products

Die-sinker EDMs



A40G, A60G

- 50th Anniversary Model
- A next-generation model with enhanced machining performance, operability, automation capabilities, and environmental performance, leveraging our long-established technologies.

Horizontal injection molding machines



LP10EH5, LP10EH5-MT

- Achieves higher responsiveness, enabling both high-cycle and stable molding for ultra-precision applications.
- High injection stability for ultra-precision molding of MT ferrules (optical connectors), significantly reducing dimensional variation.

Machining center



AZ275nS

- Achieves higher machining speeds in micro-machining applications, helping reduce production lead times.
- Targeting applications requiring micro- and high-precision machining, including medical, semiconductor manufacturing equipment, optics, aerospace, and data centers.

Other machine tools



SZ50

- Automated handling system equipped with an articulated robot, enabling automatic exchange of electrodes and workpieces weighing up to 43 kg.
- Designed for a wide range of machining environments to improve productivity amid ongoing labor shortages in the manufacturing industry.

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7. Participation in Major Trade Shows

JIMTOF2026



JIMTOF 2026（The 33rd Japan International Machine Tool Fair）

- Dates : October 26-31, 2026 (6 days)
- Location : Tokyo, Japan
- Visitors : Approx. 115,000
- Machines exhibited : Die sinker EDM: “A40G”, Wire-cut EDMS: “AL600G”, Electrode and Workpiece Changer: “SZ25”, Nano-machining center”AZ275Ns”, Metal 3D Printer: “Print Sharp 200” (manufactured by AltForm), etc.

- Showcased the latest solutions for complex, high-precision machining.
- Highlighted productivity improvements through automation and labor-saving solutions.
- Introduced next-generation manufacturing solutions using metal 3D printers from AltForm.

IMTS2026



IMTS 2026（International Manufacturing Technology Show）

- Dates: September 14–19, 2026 (6 days)
- Location: Chicago, Illinois, U.S.
- Visitors: 91,295
- Machines exhibited: Wire-cut EDM: “AX350L,” Die Sinker EDM: “AP30L,” Small-hole drilling EDM: “K3BL”, Machining Center: “UX450L”, Metal 3D Printer: “Print Brilliance 400” (manufactured by AltForm), etc.

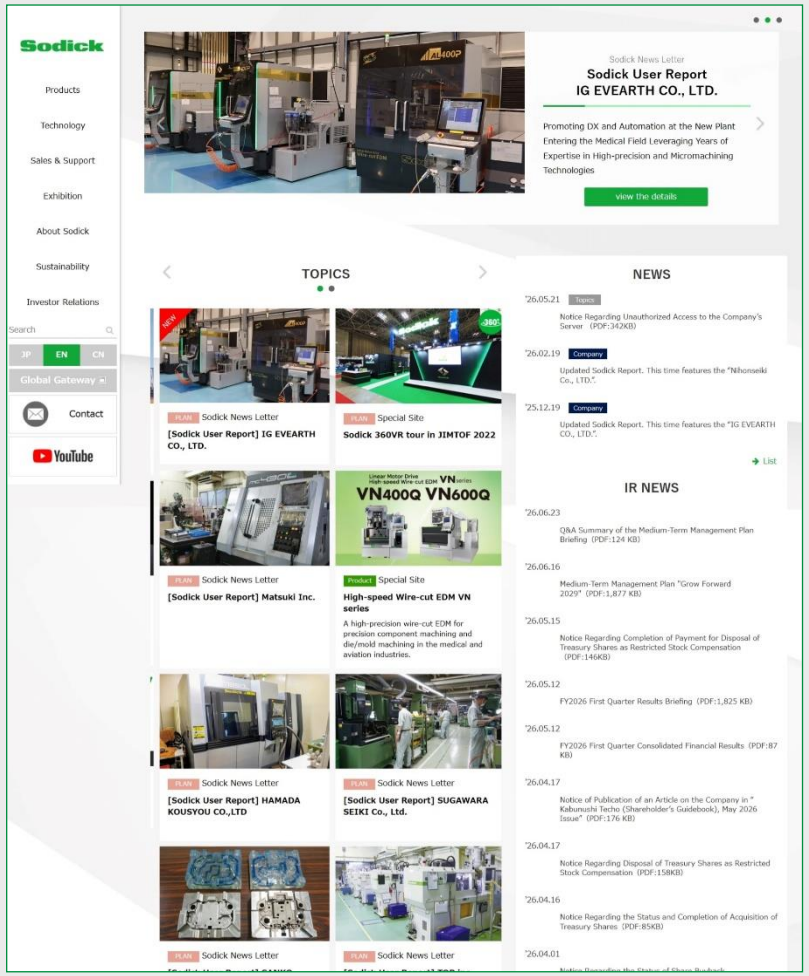
- Showcased high-precision machining solutions for growth markets, including medical devices, AI, aerospace, and industrial gas turbines.
- Presented automation and process-shortening solutions to improve productivity and highlight the strengths of our EDM technology.
- Demonstrated our broad technological capabilities through metal additive manufacturing, consumables, and application samples.

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8. Introduction to Our Corporate Website

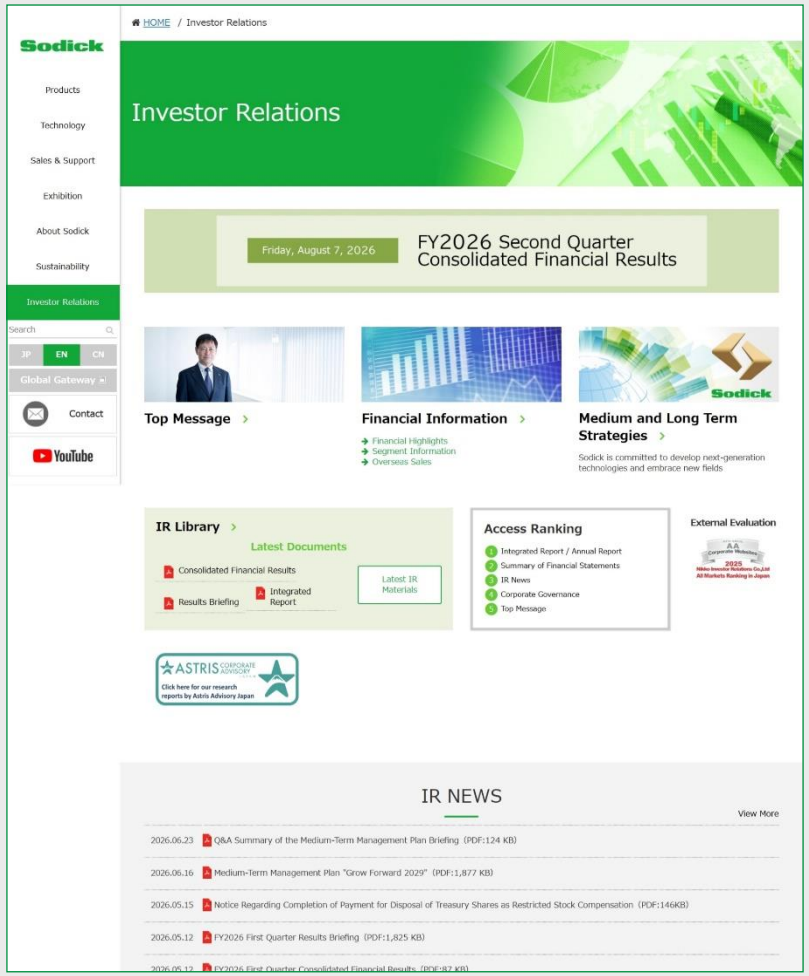
Corporate Website

https://www.sodick.co.jp/en/



IR Information

https://www.sodick.co.jp/en/ir/



50th Anniversary Special Website (Japanese only)

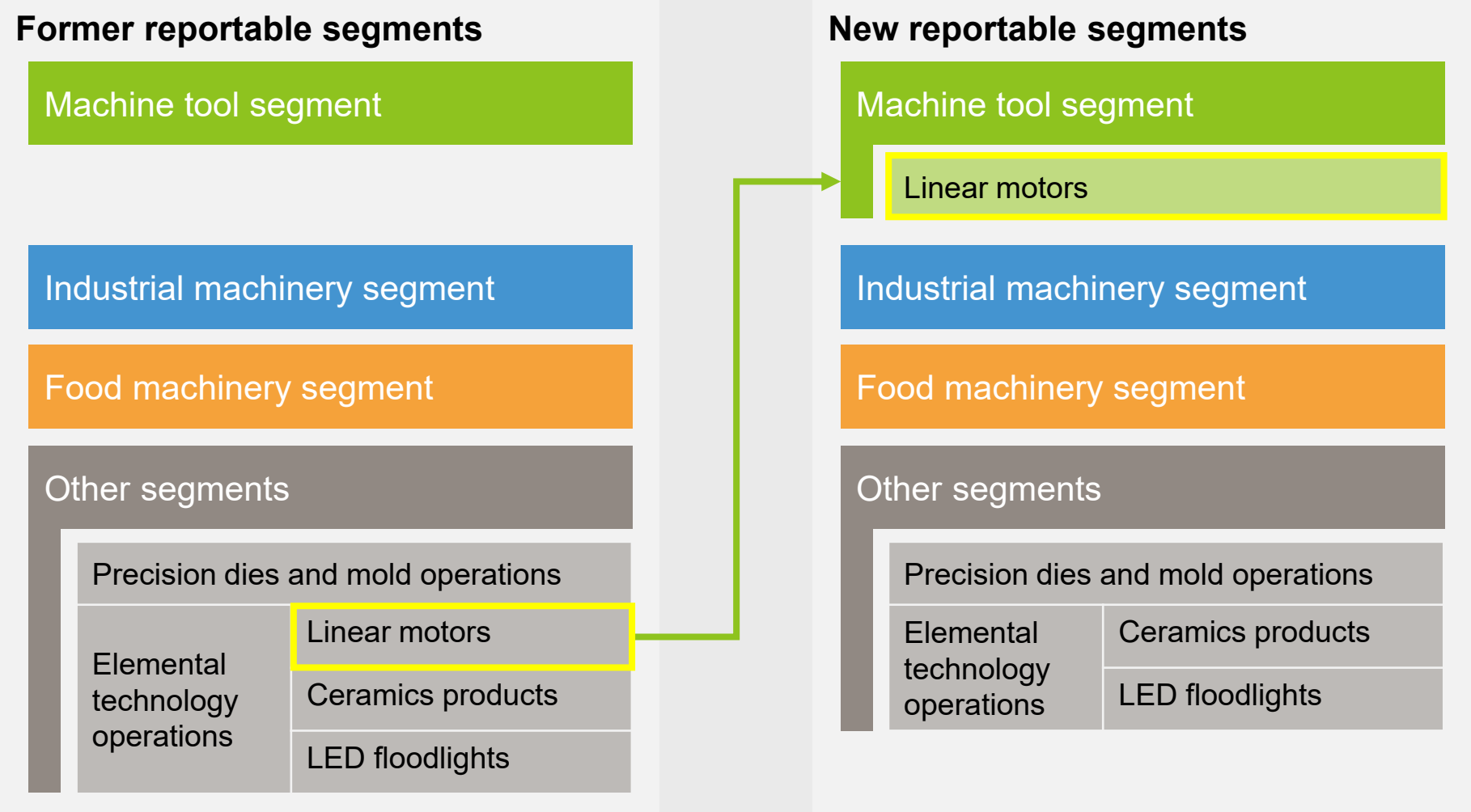
https://50th.sodick.co.jp/



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9. Partial Changes to Reportable Segments

- Resources previously allocated to external customers in the Linear motor business have been refocused on in-house production to strengthen competitiveness within the “Machine tool segment”.
- As the business has increased in importance within the “Machine tool segment”, and to more appropriately reflect the actual business operations in the financial statements, the Company will change its reportable segments in financial disclosures starting from the FY2026.



Note: No changes were made to the Industrial machinery and Food machinery segments.

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Notes

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